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Agenda

To all Members of the

### **CABINET**

Notice is given that a Meeting of the Cabinet is to be held as follows:

Venue: Council Chamber, Floor 2, Civic Office Waterdale, Doncaster, DN1 3BU

Date: Wednesday, 30th March, 2022

Time: 10.00 am

Please Note: For those who are attending the meeting, please bring a face covering, unless you are exempt (face coverings can be removed once seated in the Chamber).

#### **BROADCASTING NOTICE**

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Damian Allen Chief Executive

Issued on: Tuesday, 22 March 2022

Governance Services Officer for this meeting: Sarah Maxfield

01302 736723

**Doncaster Metropolitan Borough Council** 

www.doncaster.gov.uk

#### Item

- 1. Apologies for Absence
- 2. To consider the extent, if any, to which the public and press are to be excluded from the meeting
- 3. Public Questions and Statements
  - (A period not exceeding 20 minutes for questions and statements from members of the public and Elected Members to the Mayor of Doncaster, Ros Jones. Questions/Statements should relate specifically to an item of business on the agenda and be limited to a maximum of 100 words. As stated within Executive Procedure Rule 3.3 each person will be allowed to submit one question/statement per meeting. A question may only be asked if notice has been given by delivering it in writing or by e-mail to the Governance Team no later than 5.00 p.m. on Friday, 25th March 2022. Each question or statement must give the name and address of the person submitting it. Questions/Statements should be sent to the Governance Team, Floor 2, Civic Office, Waterdale, Doncaster, DN1 3BU, or by email to Democratic.Services@doncaster.gov.uk)
- 4. Declarations of Interest, if any.
- 5. Decision Record Forms from the meeting held on 16th March, 2022 for noting (previously circulated)
- A. Reports where the public and press may not be excluded

#### **Key Decisions**

- 6. Doncaster's Locality Plans 2022-2023.
- 7. Rule 15 Urgent Decision To serve notice to the Doncaster Children's Trust Arms-Length Management Company

1 - 88 89 - 100

#### **Cabinet Members**

#### **Cabinet Responsibility For:**

Chair - Ros Jones, Mayor of

**Doncaster** 

**Budget and Policy Framework** 

Vice-Chair – Deputy Mayor Councillor Glyn Jones

Housing and Business

Councillor Lani-Mae Ball Portfolio Holder for Education, Skills and Young

People

Councillor Nigel Ball Portfolio Holder for Public Health, Leisure, Culture

and Planning

Councillor Joe Blackham Portfolio Holder for Highways, Infrastructure and

Enforcement

Councillor Rachael Blake Portfolio Holder for Children's Social Care,

Communities and Equalities

Councillor Phil Cole Portfolio Holder for Finance and Trading Services
Councillor Mark Houlbrook Portfolio Holder for Sustainability and Waste
Councillor Jane Nightingale Portfolio Holder for Corporate Resources
Councillor Andrea Robinson Portfolio Holder for Adult Social Care



### Agenda Item 6.



**Date: 30th March 2022** 

#### To the Chair and Members of Cabinet

#### **Doncaster's Locality Plans 2022-2023**

Relevant Cabinet Member(s)	Wards Affected	Key Decision
Rachael Blake	All	Yes

#### 1. EXECUTIVE SUMMARY

- 1.1 This report seeks approval of Doncaster's four Locality Plans for 2022-23, and also outlines further work to embed the ways of working that will connect our Borough's public services more strongly with local people, businesses and communities at a time when this will be needed more than ever.
- 1.2 The report describes how Locality Plans have drawn upon the views of local people and will harness strong collaboration in each Locality to both build on community strengths and to address identified challenges.
- 1.3 The Locality Plans will be revised each year to incorporate further engagement with communities and to build on local partnerships, becoming more ambitious and progressive over time.

#### 2. EXEMPT REPORT

2.1 This is not an exempt report.

#### 3. RECOMMENDATIONS

- 3.1 To approve the attached Locality Plans, noting
  - The strong degree of engagement carried out with local communities enabling a "you said, we did" focus
  - The joining up of a range of existing plans and strategies, and the focus within Locality Plans on better delivering these alongside local people and businesses
  - The priorities identified within each Plan that will be worked on in partnership within each area
  - The plans to continually improve local engagement, data analysis and partnership working year on year so that annually refreshed Locality Plans support increasing ambition and better results for Doncaster's communities throughout the lifetime of the Borough Strategy.

#### 4. WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?

4.1 Locality Plans are intended to drive local solutions in Doncaster that will support our people and places to thrive. They encompass all aspects of community living, from the economy through the environment to personal safety, health and wellbeing.

#### 5. BACKGROUND

#### The need for Locality Plans

- 5.1 Doncaster is England's largest metropolitan borough council by geographical size. The borough is too large and diffuse to do everything in a one-size-fits-all way.
- 5.2 Wards are much more local. They are essential in developing accountable relationships with Doncaster people. However they are small and can feel isolated. We need to find a way of magnifying their local focus.
- 5.3 Localities can do this by bringing together a number of wards within an area to manage the balance between being nimble and being influential. Doncaster has four Localities, each containing between 5 and 6 wards.
- 5.4 Localities also support better partnership engagement. For example our General Practitioners (GPs) are organised on our locality footprints and South Yorkshire Police also plan to take this step.
- 5.5 Therefore collaboration across Localities, reflected in Locality Plans, supports strong partnership work for the benefit of local people.

#### The way of working that will help Locality Plans succeed

- 5.6 Locality Plans will do no good if they are not underpinned by ways of working which help turn their vision into reality. Work to embed this is divided into five main themes which are covered below.
- 5.7 Empowering and engaging local people, businesses and communities provides the foundation. Locality Plans have been built on strong engagement with many Doncaster communities to understand the strengths local people want to build on and the gaps they want to address. This will be built on, harnessing strong leadership that already exists from Doncaster's voluntary and community organisations, key representative bodies like Town and Parish Councils.
- 5.8 **Joined-up partnership from the Council and local organisations** is required once issues arise that individuals, families or communities can't manage by themselves. This is being developed via Local Solutions partnerships in each locality.
- 5.9 Locality Plans, in setting out the opportunities and the gaps in each area, provide a strong basis for **local commissioning and investment** that identifies sources of funding and makes sure the money follows the need in each area, including giving people more opportunity to shape the recovery and growth of their own communities
- 5.10 Clear and visible leadership is required to hold the above together. This is provided through clearly structured Locality partnerships, meeting to coordinate responses to existing issues as well as to plan ahead strategically. The role of elected Councillors of all parties is critical also. As elected representatives of their communities they can hold the process to account

and can also help officers identify opportunities through their close connections with local people and issues. The ongoing effectiveness of Locality Plans will be monitored by the Overview and Scrutiny Management Committee, and lead Ward Members will come together in each Locality to work collaboratively with officers and help steer further developments.

#### The community engagement that has supported Locality Plans

- 5.11 Locality Plans are part of a wider way of working that is intended to bring the Council and partners closer to local people, businesses and communities. The intention is to develop a local "you said, we did" approach that brings the services and teams covering a patch together in partnership. Better connection with communities also highlights their existing strengths and motivations. Sometimes rather than getting involved statutory organisations need to get out of the way.
- 5.12 In each Locality there has been a wide range of engagement that has supported the development of these plans:
  - There has been consideration of the wide range of survey work over the last couple of years and the things Doncaster people have already told us, for example via Doncaster Talks.
  - In depth appreciative enquiry work has been carried out in twenty Doncaster wards that are most affected by deprivation and disadvantage. Drawing out the strengths and issues of these communities has been especially important to avoid them being further left behind as Doncaster recovers from Covid and deals with increases in the cost of living. Well Doncaster colleagues have led a fully participative process in each place that connects with local people and businesses on the ground, discovers strengths and areas of concern, co-designs solutions and supports the community to deliver these.
  - There has been further bespoke engagement in other communities, focusing on people whose voice seemed missing in other feedback.
  - There was focused liaison with local Members and, critically, Town and Parish Councils that often do huge amounts of unsung work in communities.
  - Finally there was discussion with partnership organisations to draw upon their own intelligence of working with local people.
- 5.13 The insights from this engagement, combined with local data, provide the basis for action. Both engagement and data will be improved year-on-year, picking up additional voices and interests and enabling a progressively stronger understanding and response.

#### Using Locality Plans both to address local gaps and to coordinate existing activity

- 5.14 Each Locality Plan highlights the issues that local feedback suggests should be prioritised. There is significant consistency between Localities in relation to shared themes such as community safety, youth provision, the environment and local facilities, and both mental and physical health. Within these and other themes though, different Locality Plans have identified different underlying issues and approaches that relate to their unique circumstances, local strengths and motivations.
- 5.15 Locality Plans each connect to the Borough Strategy, localising actions that will help achieve better outcomes for Doncaster and all its residents. The Locality Plans also connect with a range of existing plans covering a wide range of activity. It was a notable aspect in pulling Locality Plans together that many gaps which residents and businesses perceived were already factored into existing plans and strategies such as:
  - The Community Safety Strategy

- The Health and Wellbeing Strategy
- Get Doncaster Moving
- The Education and Skills Strategy
- The Environment and Sustainability Plan
- 5.16 These (and other) plans and strategies need to be connected more strongly with local actions so that Doncaster people are better aware of existing actions and can get involved with shaping future actions. Each Locality Plan maps existing plans and strategies onto the challenges and issues that have been raised locally. Strategic and operational partnerships in each locality will be out in a stronger position to consider existing Doncaster-wide plans more locally, and drive actions with communities to help them come about more effectively.

#### **Ensuring ongoing progress**

- 5.17 These Locality Plans provide a starting point and not an end point. They help provide a structure to ongoing work that will better build on strengths in Doncaster's communities, address challenges and build trust over time.
- 5.18 Local democracy is built on accountability to local people and is therefore key to further development of the model. There has been strong all-party commitment to this way of working, and Members will be in a position to oversee progress in two ways:
  - Through the Overview and Scrutiny Management Committee which will link to all scrutiny work
  - Through nominated Locality Lead Members from each ward who will regularly come together with the lead Director for that Locality
- 5.19 Engagement with Town and Parish Councils will also be strengthened alongside work with other local groups and Team Doncaster partners.
- 5.20 Locality Plans will be refreshed annually, building on a process of improved coordination, continuous engagement, collaboration and communication.

#### 6 OPTIONS CONSIDERED

6.1 The Council could have chosen to continue as now, and not develop a Locality focus.

#### 7 REASONS FOR RECOMMENDED OPTION

7.1 The recommended option is to produce, develop and promote Locality Plans as a catalyst for local improvement, bringing people together in a way that better improves the prospects of the Borough as a whole as well as the diverse communities within it.

#### 8 IMPACT ON THE COUNCIL'S KEY OUTCOMES

	Outcomes	Implications
1.	<b>Doncaster Working:</b> Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future;	Locality Plans are designed to enable improvements in Working, Living, Learning and Caring. Their scope relates to the wishes and
	<ul> <li>Better access to good fulfilling work</li> <li>Doncaster businesses are supported to flourish</li> </ul>	needs of Doncaster people rather than the limitations of any particular services.

	1	l
•	ınward	Investment

- 2. **Doncaster Living:** Our vision is for Doncaster's people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time;
  - The town centres are the beating heart of Doncaster
  - More people can live in a good quality, affordable home
  - Healthy and Vibrant Communities through Physical Activity and Sport
  - Everyone takes responsibility for keeping Doncaster Clean
  - Building on our cultural, artistic and sporting heritage
- 3. **Doncaster Learning:** Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling;
  - Every child has life-changing learning experiences within and beyond school
  - Many more great teachers work in Doncaster Schools that are good or better
  - Learning in Doncaster prepares young people for the world of work
- 4. **Doncaster Caring:** Our vision is for a borough that cares together for its most vulnerable residents:
  - Children have the best start in life
  - Vulnerable families and individuals have support from someone they trust
  - Older people can live well and independently in their own homes

#### 5. Connected Council:

- A modern, efficient and flexible workforce
- Modern, accessible customer interactions
- Operating within our resources and delivering value for money
- A co-ordinated, whole person, whole life focus on the needs and aspirations of residents
- Building community and self-reliance by connecting community assets and strengths
- Working with our partners and residents to provide effective leadership and governance

Locality Plans will not be effective unless the Council connects with local communities, but also operates in a joined up way itself. The scope of the plans has required involvement from teams across every Directorate, and partnership engagement with a large number of local organisations and representative bodies.

#### 9 RISKS AND ASSUMPTIONS

9.1 Risks and assumptions are picked up in the main body of the report.

#### 10 LEGAL IMPLICATIONS [Officer initials: SRF Date: 11/03/22]

10.1 Section 1 of the Localism Act 2011 provides the Council with a general power of competence, allowing the Council to do anything that individuals generally may do. Section 111 of the Local Government Act 1972 gives an Authority power to purchase goods and services. S112 Local Government Act 1972 allows an Authority to ability to employ such staff as they think necessary for the proper discharge by the authority of such of their functions. The Council also has a number of statutory duties which it must deliver within its area. The Locality model is intended to enhance the Council's ability to deliver those duties.

#### 11 FINANCIAL IMPLICATIONS [Officer initials: DB Date: 16/03/22]

11.1 There are no specific financial implications arising from this report at this stage but we will need to consider financial implications and appropriate governance requirements if and where proposing any related service changes and/or allocating budgets on a locality basis.

There is a £5m contingency budget included in the council's capital programme 22/23 to 25/26 which provides flexibility for any new schemes identified in year which includes any additional capital requirements arising from the locality plans. Any additional investment required for community hubs etc will be subject to appropriate funding approval and dependant on assets already held in the areas for instance.

There is a £2.039m locality commissioning allocation set aside within the authorities non-recurrent better care fund earmarked reserve, planned to be targeted to localities through proposed investment each of the four localities, with overall allocation split on a per capita basis. The final approach, including business case process and management of funds, is to be considered further at Joint Commissioning Management Board (JCMB) and approved through separate council key decision.

#### 12 HUMAN RESOURCES IMPLICATIONS [Officer initials: AT Date: 16/03/22]

12.1 There are no Human Resources implications.

#### 13 TECHNOLOGY IMPLICATIONS [Officer initials: PW Date 16/03/22]

13.1 Technology is a key enabler that will underpin the delivery of the Locality Plans. Digital and ICT are already working on a localities case management system and reporting. Early engagement with Digital and ICT will be needed in relation to any planned location changes and/or new sites, as there may be significant lead times for third party suppliers to commission new services. Consideration also needs to be given to the impact of the locality plans on current technology (for example CRM, DRS and Total Mobile), with any required changes being requested via the Request Change to System(s) forms in iServe. The Your Life Doncaster website is currently being redeveloped in house and the locality pages are being built into the new site.

#### 14 HEALTH IMPLICATIONS [Officer initials: RL Date: 16.03.22]

14.1 Locality Plans and locality working provide an opportunity to use community based approaches to improve health and wellbeing on a more local scale. The plans describe an aim to mobilise partners around the insights gained from individuals and communities about the assets in their communities that keep them well. The method for gaining insight is well described, although partners should consider that the voice of some individuals or communities may not be fully described in these earlier stages. The ongoing engagement described in the plans alongside the use and understanding of key health related metrics as presented in the JSNA should be used to provide additional context for Locality Plans and locality working.

#### 15 EQUALITY IMPLICATIONS [Officer initials PH Date 10.03.22]

15.1 By their very nature Locality Plans require a focus on diversity. They have been drawn together through engagement with local people and recognition of differential outcomes for different communities and different geographies within Doncaster. They are plans for Doncaster and all its people but their intention is to narrow the gap between people, families and communities with less opportunity, and those with more.

#### 16 CONSULTATION

16.1 Extensive consultation has been carried out in producing these Locality Plans as set out in the preceding report.

#### 17 BACKGROUND PAPERS

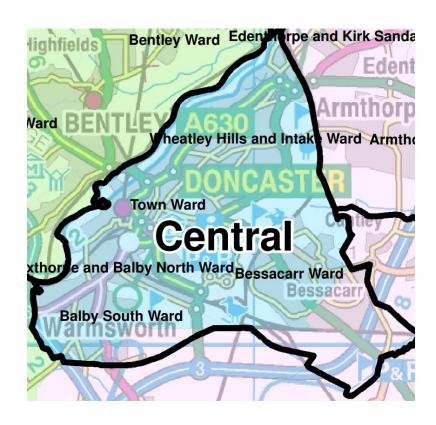
17.1 Appendix One: Central Locality Plan Appendix Two: East Locality Plan Appendix Three: North Locality Plan Appendix Four: South Locality Plan

#### 18 REPORT AUTHOR & CONTRIBUTORS

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Phil Holmes
Director of Adults Health and Wellbeing





# **CENTRAL LOCALITY PLAN 2022**

#### Introduction

Doncaster is a "place of places" with diverse communities, different strengths and equally variable needs. The locality approach is a way in which Doncaster Council and partners can get closer to communities to understand these strengths and different needs. By hearing from them what it is like to live in different neighbourhoods across the borough, we will be able to shape our services, strategies and investment to better reflect these differences.

At the core of this approach is the commitment to hear the voices of local people, to understand the strengths in our neighbourhoods and build capacity in communities so that they can take control of their own destiny. No one person or place should be left behind.

There are four strands to the locality approach:

- We must engage with and empower local communities, understanding their strengths and supporting them on their own terms. We call this "Asset Based Community Development".
- We must coordinate our services, and our partners on each locality footprint, especially ensuring that people, families and communities with the most needs receive a joined up response. We call this "Local Solutions".
- > We must attract investment into our Localities and make best use of our existing resources, so that funding supports the changes that local people want to see on the issues where need is greatest. "Locality Commissioning".
- ➤ We must tie the above actions together so that there is a local deal for each of our communities that reflects their needs and aspirations. This will be done by developing a series of "Locality Plans".

This is the first version of the Central Locality Plan.

### What is a Locality Plan?

Locality plans will look at how we can work together to strengthen communities and improve the lives and opportunities for the residents living there. A locality plan needs to be ever-changing in line with the needs of the community. In 2019, we could never have predicted the impact a global pandemic could have had on residents of Doncaster, so it is important that these plans remain agile and cognisant of the different situations and external factors that are impacting on communities.

The first iteration of this Central Locality Plan will look to:

- Define the priorities for improving the area over the next year
- Showcase how resources will be deployed at a local level to support and facilitate real change within communities
- Truly understand the different communities that make up the Central Locality
- Provide a steer on how we will implement the wider strategies at a community level

In bringing this plan together we have asked, and will continue to ask, local people across Doncaster what would make the area better. The following pages highlight what is good about our local communities and what you would like to see improve.

### What is the Central Locality?

For the purpose of delivering the locality approach, Doncaster has been split into four localities, each consisting of a number of different communities. The 'Central' locality includes the following wards:

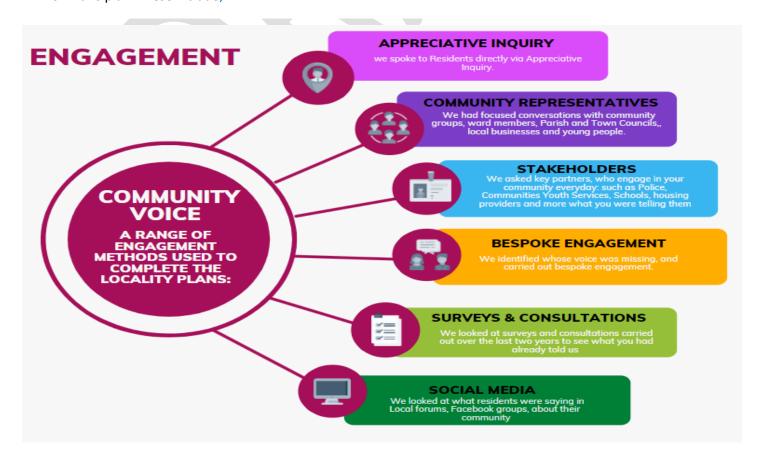
- Hexthorpe and Balby North
- Balby South
- Wheatley Hills and Intake
- Bessacarr and Cantley
- Town ward

Although each of the above wards are grouped under the Central locality, they will all also be considered and supported for the unique communities they are. The Central Locality is located in the centre of the Borough, with the wards surrounding the Town Centre. It is very diverse, with a mix of black and minority ethnic communities in some areas. Central is home to many of Doncaster's physical assets, the Racecourse, Keepmoat Stadium, Doncaster Minster, The Hub College, UTC, CAST, Danum Gallery, The Dome, Library & Museum, Castle Park and the Mansion House to name a few.

It has great transport links with the national motorway infrastructure (M18, A1), the Interchange and newly restored Train Station, coupled with a range of cycle paths and walking routes for all ages. Central has many retail parks and centres; Frenchgate Centre, Wheatley Hall Road and Lakeside shopping centres, as well as, Doncaster Market and a variety of local High Streets in each community. One of Central's major assets are its array of green spaces, which include Westfield Park, Elmfield Park, Hexthorpe Park, Sandall Park, Grove Park, Townfields and Sandall Beat. Additionally, there are also several golf courses to support recreational activity these include Town Moor, Doncaster and Wheatley Golf Clubs.

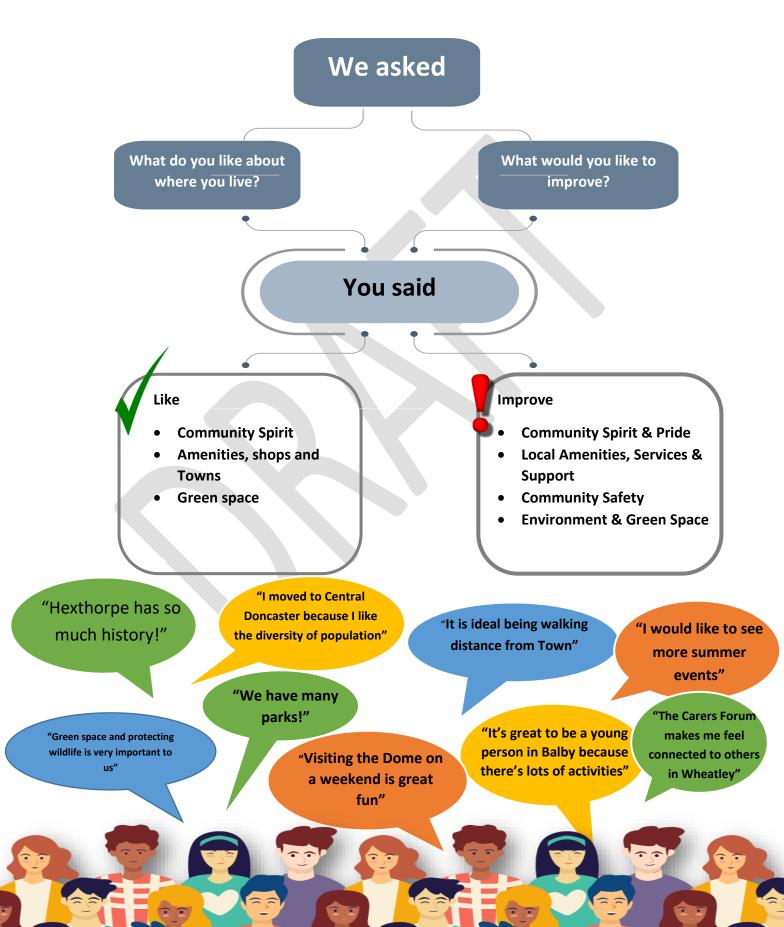
### How did we engage and capture the voice of each Community?

In order to develop this plan, extensive research was undertaken with the people who live, and often work in the Central Locality. Although we have lots of data and population breakdown information about the different communities, there is no replacement for getting the views directly of people who know the area best – those who live there. To understand what people 'like' about their community and what they would like to see 'improve' in each community, we used various engagement methods and channels of communication to gather information to inform this plan. These include;



### What do residents think of the Central Locality?

### WE ASKED, YOU SAID ...



### **Hexthorpe**

#### **Overview**

Hexthorpe is a suburb of Doncaster, and borders Balby and Doncaster Town Centre. It is separated by railway lines and the river Don from the villages of Sprotbrough and Newton. It has a multi-cultural community and has great community groups.

Hexthorpe has a well-attended Primary School. There are two industrial estates in Hexthorpe: one at Cherry Tree Road, and the other at Hexthorpe Trading Park.

Hexthorpe has a large park called Hexthorpe Flatts. The area is popular with families from the surrounding area. One popular attraction within Hexthorpe Flatts is the Dell, a bandstand set in what was a small guarry.

This ward has the following plans: Hexthorpe Strategic Plan, Hexthorpe Community Plan.

Key facts on this page have been taken from the Hexthorpe & Balby North ward data. At the request of residents, elected members and stakeholders, the voice is from Hexthorpe only

#### Key facts about your community

All age Population

of 13,788

60% of

Hexthorpe are in England's most deprived 10%

23%

Of households in fuel poverty

13%

Of working age population claiming Universal Credit (Oct 21) Healthy Life Expectancy- (in % avg.)

Males: 76

Females: 79.9

Crime Rate

**189** per 1000

population

ASB Crime Rate

**37** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

29 per 1000 population

#### What you said you liked



Green Space,

Walking routes, Parks, Hexthorpe Flatts



Local assets,

Churches, Hexthorpe Park Café, The Junction.



**Community Spirit,** 

Good community spirit & vibe, tight knit community

#### What you would like to improve



**Green Space & Environment Issues,** 

Upgraded equipment in parks, poor housing conditions & littering



Community Safety,

Crime, ASB, community cohesion, drugs and feeling / perception of safety, police visibility



Local Activities and Support,

Access to support & support for black and minority ethnic communities



**Community Spirit & Pride**, more Community activities & events, publicise what's going on.

"I like the Dell Café in

Hexthorpe..."

"Huge issue with fly tipping, and general litter in back alleys and streets"

"Priorities are safety in the park, community conflict, rubbish and crowds of people"

"Community spirit and good community events through Kings Cross Church."

> "Close knit community; everyone knows each other good neighbours"

"Multi-cultural, 1001 days and Family Hub help"



### **Balby**

#### Overview

Balby is a suburb of Doncaster located to the south-west of the borough. Balby is within the Doncaster Central constituency. In the early 20th century, St Catherine's Hospital was built in the south of Balby, near to the site of St Catherine's Well, an ancient site of healing and pilgrimage.

Balby is home to the Carr Lodge Nature Reserve, a low-lying grassland; it is flooded in winter but dries out in summer and is used by local birdwatchers. The external scenes for the BBC comedy *Open All Hours* were set and filmed on Lister Avenue, Balby. The shop, which served as Arkwright's grocery store, was, and still is, a hairdresser. It was converted for the duration of filming.

Economic activity is still centred on heavy industry, especially around the Carr Hill Industrial Estate, home to Bridon-Bekaert Rope manufacturer and Pegler's Brass Foundry.

This ward has the following plans: Balby Community Plan

Key facts on this page have been taken from the Balby South ward data. At the request of residents, elected members and stakeholders, the voice is from the Balby as a whole.

#### Key facts about your community

All age Population

of **9,738** 

27% of

Balby are in England's most deprived 10%

20%

Of households in fuel poverty

7% Of working

age population claiming Universal Credit (Oct 21) Healthy Life

Expectancy- (in % avg.)

Males: 77.1

Females: 82.2

**Crime Rate** 

**150** per 1000

population

**ASB Crime Rate** 

**16** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

24 per 1000 population

#### What you said you liked



#### Community Spirit & Pride,

Friends & Family, Community events, the people



#### Community Assets,

Shops, greenspace, walking routes.



**Good Access, Transport,**Links to the Town centre.

#### What you would like to improve



**Community Spirit & Pride,** more activities for those isolated and young people.



**Local Activities & Amenities,** promote and publicise local services & what's on.



**Community Safety,** Crime, ASB, improve perception/ feeling of safety, road safety, speeding.



**Environment & Green Space**, develop, clean and maintain parks and greenspace.

"Good transport and easy to get to places.
Could do with more"

"In the past there was less ASB, no rubbish around the streets and less drug dealing"

"Social isolation is a priority, particularly amongst the older population"

"There used to be more Youth Clubs in the area which was great for kids and teenagers"

"Library's provide a safe space for people"

"Well connected walking routes, easy to get to from place to place, good to go walking with the dog and other walkers are friendly" " Good transport and easy to get to places, Could do with more cycle paths/parks"

### Wheatley Hills & Intake

#### Overview

Wheatley Hills & Intake ward is made up of four villages; Wheatley Hills, Wheatley Park, Clay Lane and Intake.

Situated around two miles northeast of the Town Centre. The Wheatley Hills & Intake ward has a population of 18,402.

Doncaster Royal infirmary is located in the area, close to Wheatley Hills. The area has a range of parks and green spaces, which include Town Fields, a large area of public land based on Town Moor Avenue, Grove Park near the Hospital, Sandall Park and Sandall Beat Woods.

It also houses Wheatley Golf Club, Castle Park Rugby Stadium and is close to Doncaster Racecourse.

Clay Lane lies close to Sandall Park, Shaw Lane industrial park and the Wheatley Hall Road shopping outlet.

This ward has the following plans: Community Plan

#### **Key facts about your community**

All age Population

of **18,402** 

23% of

Wheatley Hills & Intake are in England's most deprived 10%

12%

Of households in fuel

4%

Of working age population claiming Universal Credit (Oct 21)

Healthy Life

Expectancy- (in % avg.)

Males: 77.8

**Females: 81.7** 

Crime Rate

**151** per 1000 population

ASB Crime Rate

**24** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

25 per 1000 population

#### What you said you liked



Community Spirit, well connected, family friends & Neighbours. Community groups



**Local Amenities, Green Space,** Plenty of parks, local shops



Good Access, Transport,
Close to Town Centre
shopping with good transport
options car, bus, cycle, walk

#### What you would like to improve



**Community Safety,** Crime, ASB, drugs improve perception/ feeling of safety, road safety, speeding, prostitution



**Environment & Green Space.** Aesthetics of the area, maintenance, weeding updates to parks, lighting, pavements



**Community Spirit & Pride**, more activities for families and older people, more for young people



**Local Amenities, Support and Services,**Promote and publicise local services &
events happening in the area

"Shops are good and convenient, good links to the centre"

"The amount of Crime and ASB in Wheatley worries me; more Police presence may help this"

"Keep updated with community things through Facebook groups"

"Intake shops are great and I love to spend time at Sandringham Café..."

"Intake Library is a great community

"Lots of speeding, Beckett road ..."

















### **Bessacarr & Cantley**

#### **Overview**

Bessacarr & Cantley ward lies to the southeast edge of Doncaster and is made up of 3 areas. Cantley, Bessacarr and Lakeside. It has a population of 15,161.

The Dome leisure facility can be found in the Ward. It is also close to Doncaster Racecourse, home of the famous St Leger Festival.

Cantley has a large park and areas of woodland, and great access to shops and services, as well as, good transport links into Doncaster. It has two large landmarks in the form of two water towers. These can be seen from almost all high ground around the Doncaster district.

Doncaster Lakeside is a recreational area, housing estate and shopping complex, this area has a shared boundary with the Town Ward. It is centred on a lake, around two miles south-east of Doncaster town centre.

In recent years, it has been expanded and modernised, making the area popular with visitors and various events are held in the area throughout the year.

#### Key facts about your community

All age Population

of **15,161** 

8% of

Bessacarr ward are in England's most deprived 10%

12%

Of households in fuel poverty

4%

Of working age population claiming Universal Credit (Oct 21) Healthy Life

Expectancy- (in % avg.)

Males: 81

Females: 84.5

**Crime Rate** 

**62** per 1000 population

ASB Crime Rate

**13** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

13 per 1000

population

#### What you said you liked



**Local Amenities & Greenspace,** Cantley Park, Wildlife Park, local

shopping precincts, green areas, walking & cycle routes



**Community Spirit & Pride**, good community groups, newsletter, St Francis Church, local community centre



very important to us"

**Good Transport Links,** close to Town Centre, cost of public transport can be expensive

#### What you would like to improve



Local Amenities, Services & Support,

Improve access to health care and improve schools. Raise awareness of support & financial support for low-income households, support & advice for small businesses



**Environment & Green Space**, Protect green space, more equipment and activities in parks



**Community Spirit & Pride**, Social isolation, activities to help elderly population, more for young people



**Community Safety,** Crime, ASB, drugs improve perception/ feeling of safety. Road safety, speeding, Police visibility

"Less crime, be able to feel safe on the streets, more police needed"

"Green space and protecting wildlife is

"The shops on Nostell Place are ideal—we have everything we need"

"There are vulnerable people in this area – they need help and need to be made aware of what help is out there"

"Regular bus service –but fares are high"

"People don't always know what services are available"







### **Town Ward**

#### **Overview**

Town Ward is made up of six areas, Town Centre, Lower Wheatley, Hyde Park, Bennetthorpe, Belle Vue, Town Moor and part of Lakeside, with a population of 23,566. Town ward is home to many historic listed buildings including the Mansion House, and Doncaster Minster. Doncaster College 'The Hub' is located on the waterfront next to the canal. The area surrounding the Town Centre, Netherhall Road area, has a multi-cultural community with many shops and eateries selling produce from a wide range of countries.

The areas surrounding the Town Centre have great access to assets such as, the Wool Market, a large variety of shops including the Frenchgate shopping centre and many of the Towns great entertainment destinations, The Danum Gallery, Library and Museum, Cast Theatre and the New Savoy Cinema.

The ward has great transport links with the newly transformed Train Station, Bus Interchange and is very close to the main motorway network. There is great access to green space and parks with Elmfield Park being a short walk from the Town Centre, with amenities such as tennis courts and a Bowling Green. It also has Town Fields, which is one of the largest outdoor spaces in the Borough and is popular with walkers and sports fans.

#### Key facts about your community

All age Population

of **23,566** 

50% of

Town ward are in England's most deprived 10%

22%

Of households in fuel poverty

10%

Of working age population claiming Universal Credit (Oct 21) Healthy Life

Expectancy- (in % avg.)

Males: 74.9

Females: 80.2

**Crime Rate** 

**296** per 1000 population

ASB Crime Rate

**48** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

32 per 1000

population

Information below contains insight from Town ward excluding Town Centre.

#### What you said you liked



**Local Amenities & Green Space**. Range of shops, local markets, hospitality culture/heritage, parks



**Transport Links**, Train station & Interchange, good access



Community Spirit & Pride, Good community spirit, diverse community and spread of community groups, Family & Friends close by



Business Support & Ongoing Investment,

Business forums, support for businesses throughout pandemic. Ongoing Town Centre improvement

#### What you would like to improve



**Community Safety,** Crime, ASB, Road safety, reduce litter, increase in Police visibility



**Environment & Green Space,** Improved housing standards



Amenities, Services & Support, improved activities for young people, families & older people. Reduce social isolation in older people, Raise awareness of mental health & wellbeing support, financial & debt support, substance abuse awareness & support services



**Community Spirit & Pride**, community messaging, better coordination of activity/events, publicise what's going on

"There are issues with drugs, speeding, parking, noise, ASB & Violence"

"The 'Next door 'app is very helpful for staying connected!"

"I play football in Hyde Park with my mates every week,"

"The area use to be cleaner ...now the litter is a problem"

"There are fantastic multiethnic shops around Netherhall Road"

















### **Town Centre**

#### Overview

The Town Centre is part of the Town Ward which is made up of six areas; Town Centre, Lower Wheatley, Hyde Park, Bennetthorpe, Belle Vue, Town Moor and part of Lakeside. The Town Centre is defined within the boundaries of St James Street, encompassing St Georges Bridge & the College area, and runs behind the Market to the East and the Train Station to the West.

It is home to historic listed buildings including the Mansion House and Doncaster Minster. The famous Wool Market is a vibrant and bustling destination with international eateries. A medieval well was discovered there during renovation and has now been preserved under a glass floor. The Danum Gallery, Library and Museum is built around the frontage of Doncaster High School for Girls. The state of the art venue houses new Libraries, a Rail Heritage Centre, two Museums and an Art Gallery. The new Cast Theatre and Savoy cinema complex showcase further development in Doncaster's Civic and Cultural Quarter. Doncaster College 'The Hub' and the UTC provide state of the art education facilities. The Frenchgate shopping centre provides an extensive range of retail and food outlets to cater for all ages. The Town Centre also provides access to excellent transport links with the newly transformed Train Station being at its heart and it is close to the main motorway networks.

The ward has the following plans: Master Plan and Town Deal.

#### Key facts about your community

All age Population

of **23,566** 

50% of

Town ward are in England's most deprived 10%

22%

Of households in fuel poverty

10%

Of working age population claiming Universal Credit (Oct 21)

Healthy Life

Expectancy- (in % avg.)

Males: 74.9

Females: 80.2

**Crime Rate** 

**296** per 1000

population

**ASB Crime Rate** 

**48** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

32 per 1000

population

Information below contains insight from Town Centre excluding Town ward.

#### What you said you liked



Local Amenities & Green Space. Range of shops, local markets, hospitality culture/heritage, parks



**Transport Links**, Train Station & Interchange, good access



Community Spirit & Pride, Good community spirit, diverse community and spread of community groups, Family & Friends close by



Business Support & Ongoing Investment. Business forums, support for businesses throughout pandemic. Ongoing Town Centre improvement

#### What you would like to improve



Community Safety, Crime, ASB, drugs use improve perception/feeling of safety. Homelessness, begging, street drinking. Retail theft, violence. Reduce litter



**Environment & Green Space.** Cleanliness of Town



Amenities Support & Services, improved youth provision, activities for all ages, raise awareness of drug related harms & support services



**Economic Recovery & Restart** Support for existing businesses, attract new investment



Communications, establish group to develop plan & activity. Community messaging, better promotion of 'what's going on', more events and galas



Community Spirit & Pride, better use of business VCFS & Community groups to promote community spirit & pride

"Lots to entertain the

kids, Cast, Library "

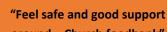
"The area used to be cleaner and I was proud of where I lived; now the litter is a problem"

"Gatherings of youths in the Town Centre, the Interchange and **Frenchgate Centre that** 

needs addressing"

"Feel safe and good support around - Church foodbank"

"Great access to other Cities from the train station"





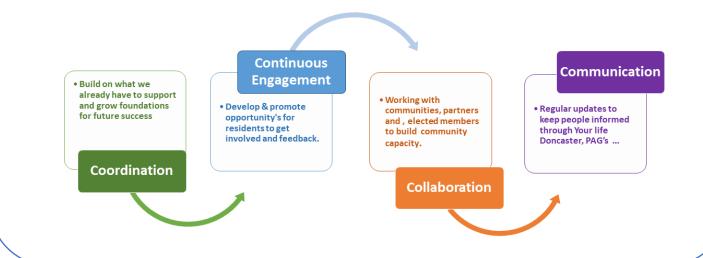
### What we did with what you said?



We talked to a range of partners including the Police, Health, Complex Lives, Aspire, Project 6, Social Isolation Alliance, Age UK, Voluntary Action Doncaster, Local Businesses, Public Health and a range of services from across the Council to confirm what strategies and plans were already in place linked to the Themes and Priorities. A sample of these included...

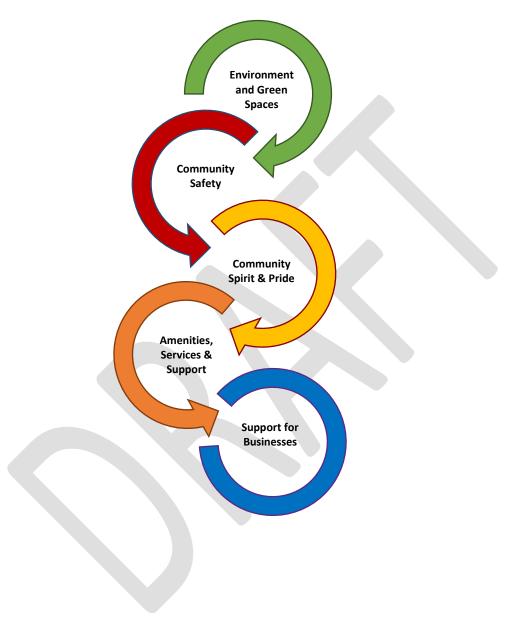


We will make sure we link the actions and activity from existing Strategies and Plans to build on the assets and strengths in our communities and address any gaps through...



### So what are the Central area priorities?

At the beginning of this plan, we stated we would define the priorities for improving the area over the next year. We have outlined how we have analysed the information and have identified the following priorities for the Central Locality:



On the following pages, we have illustrated further details of what actions will support improvement for each priority theme and how this will build on and link to existing strategies, plans and activity.

<sup>\*</sup>The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document.

### Environment & Sustainability Strategy

Protect, maintain and enhance our natural areas, and access to and within them

Use the Future Parks
Programme to develop,
implement and share best
practice

Support the continued development of the Doncaster Green Space Network

Effective and accessible communication and engagement to discourage fly tipping and littering

Robust and fair enforcement activity in response to fly tipping and littering

Provide advice and guidance on energy saving measures to residents, landlords, schools, businesses, community groups

#### **Housing Strategy**

Work more proactively with private rented sector landlords and tenants to engage, educate and enforce when needed

Develop information, advice and guidance to support people to take action to make their own homes more energy efficient and affordable to heat

Maintain the decency standards of all Council homes

#### Get Doncaster Moving Strategy

Make improvements to parks and open spaces; developing safe and attractive places to play in community settings

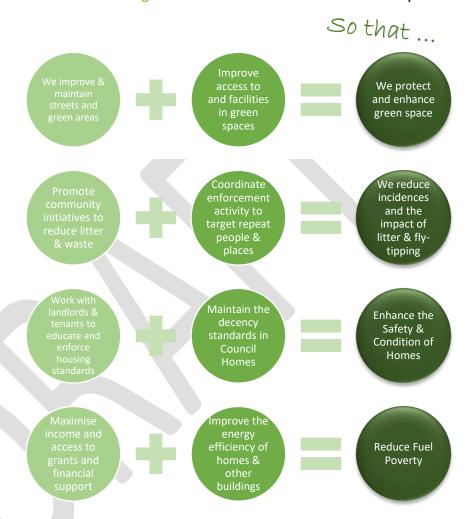
Promote the development and use of parks for physical activity and sport

#### Doncaster Local Plan: Sustainability appraisal

Protect, increase and enhance the natural environment

# You asked us to improve the Environment & Green Spaces

Through effective coordination, continuous engagement, collaboration and communication we will work together to build on the local strengths and assets across the Central locality to:



### Doncaster Community Safety Strategy

Effectively manage ASB through proactive and responsive approaches, supported by improved mechanisms to report and respond to incidents

Tackle illegal off-road bikes & quads through a partnership approach, utilising all available Tools and Powers

Reduce the rates of Serious Acquisitive Crime across the Borough through targeted interventions in high crime areas

Reduce the number of children, young people and families affected by drug and/or alcohol misuse

Tackle the issue of street homelessness and begging through joint locality working, recognising this is an issue affecting many areas of the Borough

### Children & Young Peoples Plan

Work with the Safer Stronger Doncaster partners to reduce ASB in and around Doncaster.

Tackle drugs and reduce ASB and the root causes

#### Homeless & Rough Sleeping Strategy

Deliver a 'Whole System' wide plan for Homelessness Prevention

Effective joined up care and support services for those most in need

#### Health & Wellbeing Strategy

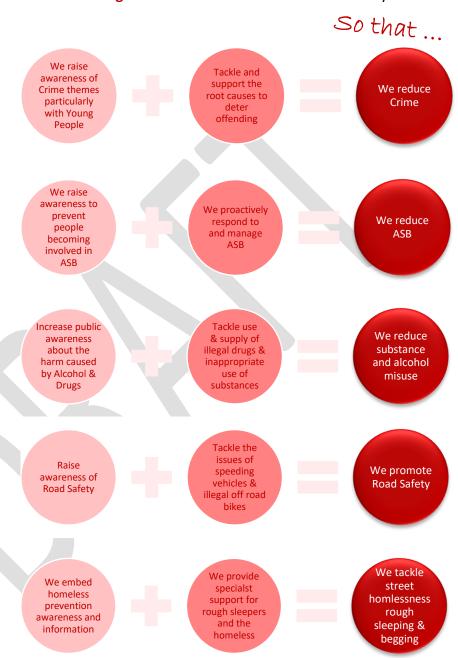
Reducing alcohol-related harm requires a focus on prevention and early intervention alongside conventional treatment

#### Doncaster Get Moving -Walking Strategy

Work with SY Safer Roads Partnership to ensure Road Safety Training is offered to all primary schools in the Borough

#### You asked us to improve Crime and Community Safety

Through effective coordination, continuous engagement, collaboration and communication we will work together to build on the local strengths and assets across the Central locality to



#### **Cultural Strategy**

To raise the profile of Doncaster through creativity & culture

Encourage people from all communities across Doncaster to access and take part in great creative and cultural activities

All children, young people, and their families participate in and enjoy great cultural experiences across Doncaster

Develop stronger marketing activities to promote culture in Doncaster to residents

### Children & Young Peoples Plan

Plan community and celebratory events for C&YP to participate and engage in

#### **DN Offer**

Having accessible information in the form of a 'What's on' across the borough for children and young people

#### Get Doncaster Moving Strategy

Organise a range of promotional events and opportunities relating to individual "casual" participation in sport such as running, cycling, swimming and going to the gym

#### **Doncaster Local Plan**

Reinforce and support community identity and pride

#### Health & Wellbeing Strategy

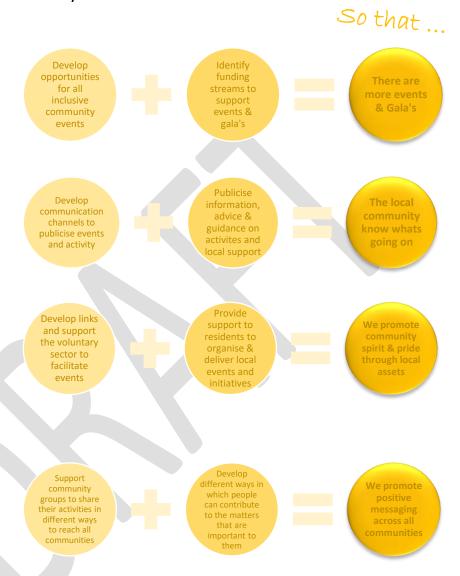
Make greater use of campaigns to raise public awareness and influence peoples' attitudes to alcohol, and work with business to help foster an ethos of responsibility

Communication and awareness raising to all groups

Using social media to reach those individuals and groups who do not engage with services

#### You asked us to improve Community Spirit & Pride

Through effective coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the Central locality to



#### Health & Wellbeing Plan

Clearly signposting what is available and connectivity to services internally & externally

Improved public, community and workforce awareness and understanding of dementia.

### Children & Young Peoples Plan

Deliver an early intervention and prevention service for all children, YP and families

To make sure every child and YP is aware and has access to local immediate quality MH and Wellbeing support

#### **Domestic Abuse Strategy**

Prevent and ultimately end domestic abuse

#### Doncaster Local Plan: Sustainability Appraisal

Improve accessibility to place and services, both within and outside of the Borough

Reduce social exclusion and disadvantage

### All Age Learning, Disability & Autism Strategy

Be supported to access universal and early support services, where their needs are understood, they are accepted for who they are and reasonable adjustments are

#### Team Doncaster - Equality, Diversity & Inclusion Statement

Appreciate the diverse needs of people to make our information, services and products more accessible & inclusive

#### **Doncaster Place Plan**

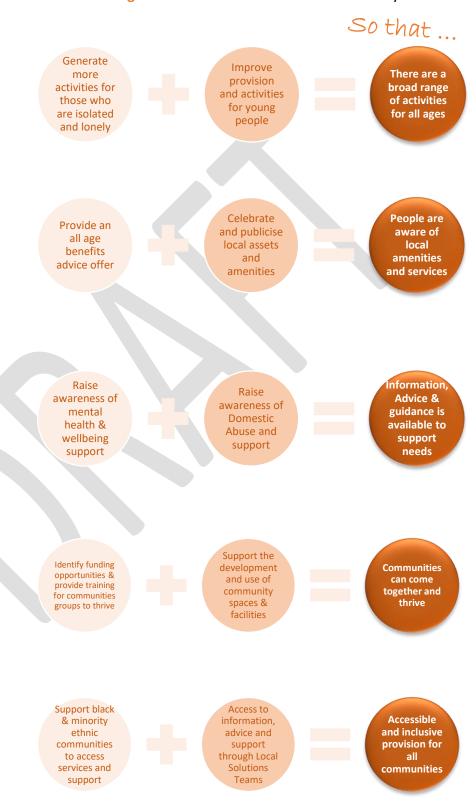
Develop communities to enable people to access support, information, advice and guidance through local solutions

#### **Education & Skills Strategy**

Equitable and inclusive lifelong learning that empowers people to fulfil their potential and thrive in life and work

# You asked us to improve the Amenities, Services & Support

Through effective coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the Central locality to



#### **Economic Recovery Plan**

Encourage and develop the use of test trading areas for start-up businesses and diversification for existing businesses

Expand the provision of online and physical workshops for retailers and hospitality businesses

Town Centre Tool Kit for businesses who request support or have ideas to make Town Centre improvements

### Environment & Sustainability Strategy

Maximise the energy efficiency of new and existing homes and buildings

Promote and support access to energy saving grants/loans for households and businesses

Develop innovative ways of working with local businesses to reduce the amount of takeaway litter and encourage businesses to take ownership of localised issues caused by their packaging

Maximise involvement in local initiatives e.g. Big British Spring Clean and Love Where You Live

#### **Doncaster Local Plan**

Maintain and increase Doncaster's growth/prosperity and diversify its economic base

Create new jobs and new businesses

Promote and increase tourism

#### **Town Deal**

Driving private sector investment and ensuring Towns have the space to support skills and small business development

#### **Town Centre Masterplan**

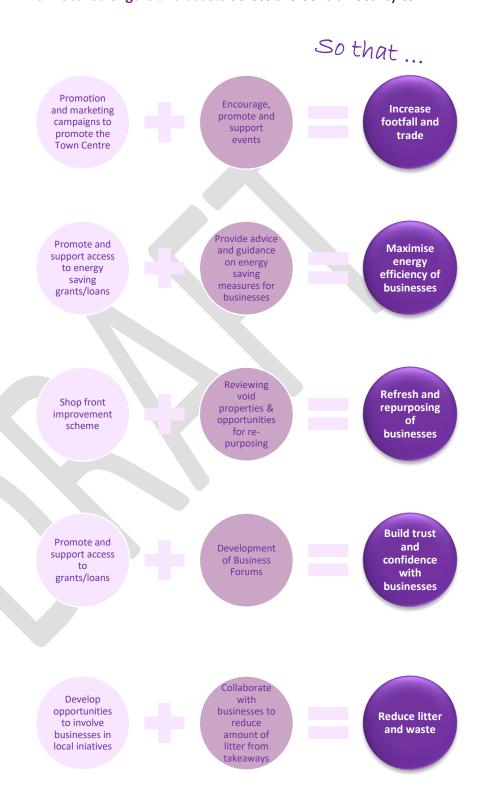
Ensuring the centre is a focus for business and enterprise

#### **Inclusive Growth Strategy**

Maximise investment into the Borough

#### You asked us to support local businesses

Through effective coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the Central locality to



### What's next for the Locality Plan?

Over the next 12 months we will endeavour to build on the local assets and strengths in our communities to deliver this plan. We will seek to achieve this through effective coordination, continued engagement, collaboration and communication.



Engaging with local groups and networks is a continuous part of working together well in localities. As someone who wants to see the Central Locality flourish, you are encouraged to get involved in the plans activities and share the planned actions with as many people as possible.

### What changes will I see?

In addition to the priorities identified in the plan, Team Doncaster are also changing the way we work in order to ensure support is being provided at a local level. There are a number of these changes that will happen imminently. These include:

- Relevant teams will no longer be based centrally at the Doncaster Council Civic Office but will
  instead have an office base within the Central locality. This will mean that our officers are
  embedded into the community and more easily accessible to residents.
- We will be opening Your Community Hubs at a number of locations across the Central Locality, these will provide a drop-in opportunity for people needing support
- Your Life Doncaster website will now feature a dedicated information page for the Central locality (www.yourlifedoncaster.co.uk/east). On this page you will be able to find out important information about your area such as what's on, local community groups, local contact details and news and information about how the plan is progressing
- There will be more Well Doncaster Officers in your community. Our Well Doncaster Officers have been placed in communities to support the delivery of grassroots projects that will have a lasting impact on people's lives. They are there to support the strengthening of our communities and improve the health and wellbeing of residents in Doncaster, and as part of this plan, we are doubling the amount of Well Doncaster Officers in each area to continue the positive work they are already doing.

### How can you get involved?

We need everybody from Council workers to Voluntary Groups and residents themselves to get involved with developing and delivering the plan. If you want to support us to help the Central Locality thrive then we would love to hear from you.

# 'Shape the future of your Central Community'

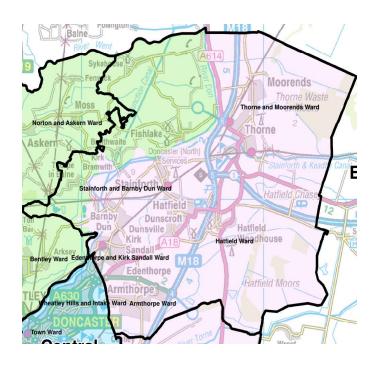
#### Contact us at

YourVoice@doncaster.gov.uk

### Useful websites for more information:

www.yourlifedoncaster.co.uk www.voluntaryactiondoncaster.org.uk





# EAST LOCALITY PLAN 2022

#### INTRODUCTION

Doncaster is a "place of places" with diverse communities, different strengths and equally variable needs. The locality approach is a way in which Doncaster Council and partners can get closer to communities to understand these strengths and different needs. By hearing from them what it is like to live in different neighbourhoods across the borough we will be able to shape our services, strategies and investment to better reflect these differences.

At the core of this approach is the commitment to hear the voices of local people, to understand the strengths in our neighbourhoods and build capacity in communities so that they can take control of their own destiny. No one person or place should be left behind.

There are four strands to the locality approach:

- We must engage with and empower local communities, understanding their strengths and supporting them on their own terms. We call this "Asset Based Community Development".
- We must coordinate our services, and our partners on each locality footprint, especially ensuring that people, families and communities with the most needs receive a joined up response. We call this "Local Solutions".
- ➤ We must attract investment into our Localities and make best use of our existing resources, so that funding supports the changes that local people want to see on the issues where need is greatest. "Locality Commissioning".
- We must tie the above actions together so that there is a local deal for each of our communities that reflects their needs and aspirations. This will be done by developing a series of "Locality Plans".

This is the first version of the East Locality Plan.

### WHAT IS A LOCALITY PLAN?

Locality plans will look at how we can work together to strengthen communities and improve the lives and opportunities for the residents living there.

A locality plan needs to be ever-changing in line with the needs of the community. In 2019, we could never have predicted the impact a global pandemic could have had on residents of Doncaster, so it is important that these plans remain agile and cognisant of the different situations and external factors that are impacting on communities.

The first iteration of this East Locality Plan will look to:

- Define the priorities for improving the area over the next year
- Showcase how resources will be deployed at a local level to support and facilitate real change within communities.
- Truly understand the different communities that make up the East Locality.
- Provide a steer on how we will implement wider strategies, at a community level.

In bringing this plan together we have asked, and will continue to ask, local people across Doncaster what would make the area better.

The following pages highlight what is good about our local communities and what you would like to see improve....

#### WHAT IS THE EAST LOCALITY?

For the purpose of delivering the locality approach, Doncaster has been split into four localities, each consisting of a number of different communities.

The 'East' locality includes the following wards:

- Armthorpe
- Edenthorpe and Kirk Sandall
- Hatfield
- Stainforth and Barnby Dun
- Thorne and Moorends

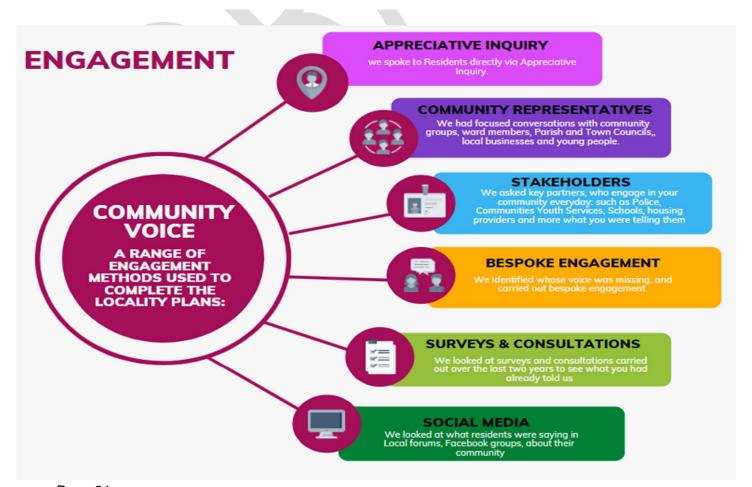
Although each of the above wards are grouped under the East locality, they will all also be considered and supported for the unique communities they are.

It is home to Thorne Leisure Centre, Armthorpe Leisure Centre, Castle Park, Sandall Beat Wood, and the Canal Water Way covering Kirk Sandall and Barnby Dun and Hatfield House. It has great access to green space and walks. The East locality also has Thorne as principal town centre in Doncaster attracting visitors, business and investment opportunities. Additionally, it has several Parish and Town councils.

#### WHAT DO RESIDENTS THINK OF THE EAST LOCALITY?

In order to develop this plan, extensive research was undertaken with the people who live, and often work in the East Locality. Although we have lots of data and population breakdown information about the different communities, there is no replacement for getting the views directly from the people who know the area best – those who live there.

We spoke to communities through a range of methods.



### WE ASKED, YOU SAID ...

### We asked

What do you like about where you live?

What would you like to improve?

### You said

#### Like

- Community spirit and mining history
- Local support, volunteering and community groups
- Green space, amenities and shops.

#### **Improve**

- Mental and physical health
- Housing, employment and business
- Community safety
- Youth provision & community needs
- Environment

"Armthorpe is an independent place and very sufficient and great community spirit with proud miners' community who lived in the area for long time" "We have lost youth centres, the current building is now empty."

"I am happy with my area it has nice people"

"People not to burn down the parks and ruin them".

"Assets are bus services, volunteers, groups and activities, leisure centre, capacity building."

"Bigger park, full size football pitch/goals or a place like Goals." "The pavilion has worked with young people in the past, and it's a great venue"

"Edenthorpe community centre is a great little hall, good size for community get together"

"I like the people/families and Quarry Park is nice."



### **Armthorpe**

#### Overview

The Ward is made up of 1 village; Armthorpe with a population of 14,440.

Armthorpe is a vibrant village with a host of shops, facilities and community venues. A village of mining history, which is shares proudly with the community.

Armthorpe has a range of properties, primary and secondary schools and excellent transport links that attract residents to the area.

Armthorpe village is surrounded by attractive and open countryside and seeks to enhance the quality and role of the natural environment and its many features. (Armthorpe NDP, 2021)

This ward has the following plans:

- Main Town Local Settlement Plan
- Neighbourhood Plan

#### Key facts about your community

All age Population

14,440

Healthy Life

Expectancy- (in % avg.)

**Males: 79** Females: 81

ward are in the

England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

15 per 1000 population

82 per 1000

population

**Crime Rate** 

**ASB Crime Rate** 

12 per 1000

population

of households in fuel poverty

**4%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



People, community champions, spirit and mining history



Local support, the **Parish Council and** Miner's Welfare



**Green Space and local** amenities

#### What you would like to improve



Improving community safety and tackling ASB



More employment opportunities and empowering local people



More activities for young people

"Assets are the Parish council, sports, junior parish council, youth club and qualification opportunities."

"There has been a social change and poverty has been increasing. Community needs empowering with employment opportunities."

"Poor education and employment opportunities."

"I am happy with my area it has nice people"

"Armthorpe is an independent place with great community spirit with proud miners' community who lived in the area for long time"

"The pavilion has worked with young People in the past, and it's a great venue"

"Social isolation is a big issue in Armthorpe, lots of people struggle to find someone to talk to"



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### **Edenthorpe and Kirk Sandall**

#### Overview

The Ward is made up of 2 villages; Edenthorpe and Kirk Sandall with a population of 9,954

Edenthorpe is a Friendly and thriving village and civil parish with a range of local shops, social and community spaces and large areas of woodland and open space.

Kirk Sandall is a popular area, benefitting from strong transport links, including access to Kirk Sandall railway station. Kirk Sandall also has access to a local shopping precinct and recreational activities and facilities.

This ward has the following plans:

- Edenthorpe Neighbourhood Plan (in development)
- Barnby Dun and Kirk Sandall Neighbourhood Plan

#### Key facts about your community

All age Population

9,954

Healthy Life

Expectancy- (in % avg.)

Males: 81 Females: 84

O areas in this ward are in the England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

8 per 1000 population

81 per 1000 population

**ASB Crime Rate** 

**Crime Rate** 

17 per 1000 population

110/

of households in fuel poverty

**3%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



Community spirit and mining history



Local support, the
Parish Council, Howard
Pavilion, Rokeby
Gardens and Scouts
Group



Local shops and amenities

#### What you would like to improve



Improving community safety, tackling ASB and burglaries



More employment opportunities



More activities for young people and engagement with families

"Priorities are the loss of engagement with family and young people and provision for the young people."

"Assets are Edenthorpe Parish Council, Howard Pavilion, Rokeby Gardens, Friends of Edenthorpe and Kirk Sandall Community Group, the allotment"

"We have lost youth centres, the current building is now empty."

"Increasing connectivity to the railway

"Edenthorpe, Kirk Sandall and Barnby Dun share similarities in terms of communities' priorities and assets." "The parish council provides some activities for young people and dance school in Kirk Sandall"

"More supported living in the area is needed. Multigenerational activities would get people more engaged"

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### **Hatfield**

#### Overview

Hatfield ward is made up of several communities: Hatfield, Dunscroft, Dunsville, Hatfield Woodhouse. Hatfield ward population has a total population of 17,584.

Hatfield ward area has historically been used as agricultural land and was split into areas that today we know as Dunscroft, Dunsville both of which have access to the open green spaces in Quarry Park and all the surrounding shops and restaurants and food outlets.

Hatfield Woodhouse is a small, semi-rural village sitting opposite Hatfield, Dunsville and Dunscroft. Hatfield Water Park, offers a range activities for local communities as well as attracting visitors to the area.

This ward has the following plans:

Main Town Local Settlement Plan for Hatfield, Dunscroft and Dunsville

#### Key facts about your community

All age Population

17,584

2 areas in this ward are in the England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

14 per 1000 population

16%

of households in fuel poverty

Healthy Life

Expectancy- (in % avg.)

Males: 79

Females: 82

**Crime Rate** 

90 per 1000

**ASB Crime Rate** 

15 per 1000

population

**4%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



The people, community spirit and mining history



Local support,
Dunscroft Community
Centre and sports clubs



Green space and transport links What you would like to improve



Improving community safety and tackling ASB



More employment opportunities



More activities for young people and funding support for grassroots

"Estate of Lindholme used to be an RAF housing development for RAF officers. They have small gymnasium outside the fence. The Green Hut for boxing and training camp. There may be still a Rugby club..." "The communities in the Hatfield ward are very different and inequality is an issue; Dunscroft is a deprived community whilst Hatfield is more affluent."

"...Transport is very good serving the local residents and the prison visitors."

"Community spirit in Dunscroft, community volunteers serving dinners for the over 60s."

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"More active patrols, PCSO presence etc. to make people feel like there's actually someone there if they need anything, and to feel as though something is being done when you have an issue."

"To push for more funding and activities for kids after school as there is not much to do."

'Priority of the ward is unemployment; pop ups with employers could help. Education and help people finding employment opportunities and give them confidence. Job centres used to have a more active role in the past."

### **Stainforth & Barnby Dun**

#### Overview

This ward is made up of two communities; Stainforth and Barnby with a population of 9,930

Stainforth is an expanding village with a central spine of shops, supermarkets and food outlets. Stainforth is an active community supported by a civil and town parish with Town Council status granted to the Parish Council in 1998.

Barnby Dun is closely linked with Kirk Sandall sharing a Parish Council. Barnby Dun has a variety of amenities, with local schools, social clubs, farm shops and regular theatre productions. An active community supported by councillors and local community,

This ward has the following plans:

Main Town (with Dunscroft, Dunsville and Hatfield)

- Well Doncaster Plan
- Shaping Stainforth
- Stainforth Neighbourhood Development Plan (In development)
- Barnby Dun and Kirk Sandall Neighbourhood Plan
- Stainforth Town Deal

#### Key facts about your community

All age Population

9,930

areas in this ward are in the England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

25 per 1000 population

18%

of households in fuel poverty

Healthy Life

Expectancy- (in % avg.)

Males: 79 Females: 81

**Crime Rate** 

128 per 1000

**ASB Crime Rate** 

25 per 1000

population

**7%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



The people, community spirit and mining history



Local support, Phoenix Social Club, Family Hub and Stainforth 4 all



Local shops, amenities and good transport links

#### What you would like to improve



Improving community safety and tackling ASB



More employment opportunities and improvement to market place



More activities for young people and better leisure facilities

"...Employment and upskilling for the local workforce, education for young people and help them for future careers, Stainforth high street needs improvement and shops need to get smart"

"Canal walks, we have a new road into our village but I even feel vulnerable walking there if there is no one else around. Think as I have got older I cannot run as fast as I used to! Whenever & wherever I walk I always look for escape routes should I need one."

"Stainforth high street needs improvement and shops need to get smart"

"People not to burn down the parks and ruin them"

"Need for fully qualified youth worker and youth club. More sports activities for young people; football, boxing, etc. Employment and upskilling for the local workforce"

"I like that my best friend lives near me" "Good community where everyone knows each other, I feel very safe. They have just built a new park and things seem to be improving. Easy to get into town on the bus. Lots of green spaces"

### Thorne & Moorends

#### Overview

This ward is made up of two communities; Thorne and Moorends with a population of 17921

Thorne is a market town and civil parish, and still boast many shops and services that are used by local residents and visitors. A history of boat building is evident in the thriving marinas, boat yards and boat building still in Thorne. The Flat landscape of Thorne enables access to many green space, including marked walks.

Moorends is a village has developed into its own community serviced by shops, schools, allotments and sports facilities. It is part of the civil parish of Thorne. Moorends is the gateway to Thorne Moors, part of the Humberhead Peatlands Natural Nature Reserve.

This ward has the following plans:

- Main Town (Thorne)
- Well Doncaster Plan
- Thorne and Moorends Neighbourhood Development Plan (In development)
- Thorne and Moorends Masterplan

#### Key facts about your community

All age Population

17,921

1 area in this ward are in the England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

20 per 1000 population

of households in fuel poverty

Healthy Life

Expectancy- (in % avg.)

Males: 77 Females: 81

**Crime Rate** 

95 per 1000

**ASB Crime Rate** 

18 per 1000

population

**6%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



The people, community spirit and multi-cultural



Local support, **Moorends Welfare and** the OAP Centre



Local amenities, shops and good transport links in Thorne

#### What you would like to improve



Improving community safety and tackling ASB



More employment opportunities and improvement to Town Centre



More activities for young people and funding support for grassroots

In the past there used to be a Picture House. Used to be dances. Thorne Leisure Centre needs improving but glad we still have it. If you don't play football there is nothing to do. Would like more clothes shops. There is no infrastructure for the new housing developments"

"Used to be more varieties of shops and didn't need to go to Doncaster to do our shopping, police presence, car parks need to be free and available near Town centre so people can support local business instead of going to the big retails

"Bigger park, full size football pitch/goals or a place like GOALS"

"Asset in Thorne is: OAP centre."

"Used to be stronger community feel." This has changed since shutting down the mines. The present: now the town is more inclusive and a big migration community has arrived and been received with friendliness"

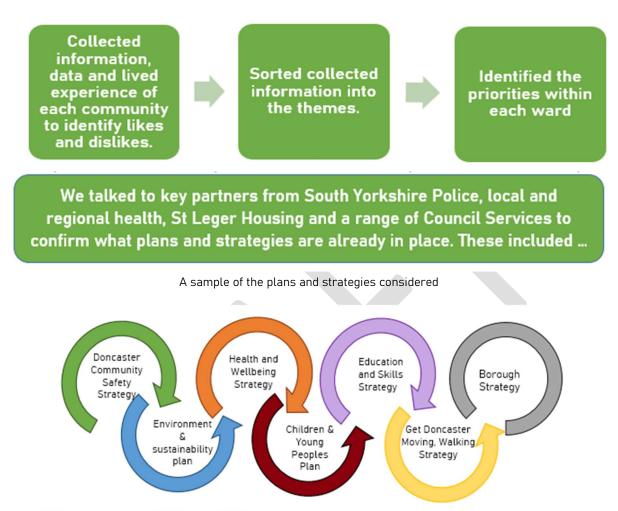
**'Priorities in Moorends:** more support for the grass root community groups. Help with bid writing and funding applications".

"Assets are bus service, volunteers, groups and activities, leisure centre, capacity building, and Master plan for Thorne and Moorends."



### What we did with what you said

Consultation with communities and partners provided each community within the East with data and information that has been looked at in detail.

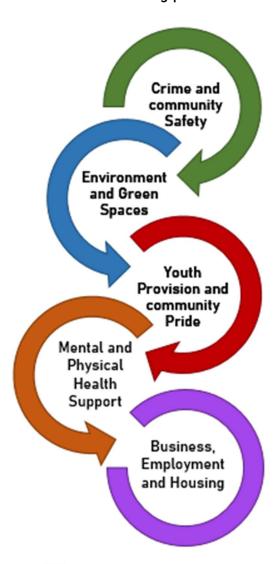


We will make sure we link the actions and activity from existing Strategies and Plans to build on the assets and strengths in our communities and address any gap through...



### So what are the East area priorities?

At the beginning of this plan we stated we would define the priorities for improving the area over the next year. We have outlined how we have analysed the information and have identified the following priorities:



On the following pages, we have illustrated further details of what actions will support improvement for each priority theme and how this will build on and link to existing strategies, plans and activity.

<sup>\*</sup>The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document.

### Doncaster Community Safety Partnership

Effectively manage anti-social behaviour through proactive and responsive approaches, supported by improved mechanisms to report and respond to incidents.

Improve community confidence in reporting anti-social behaviour by providing reassurance that we will listen, understand and build relationships with victims and communities.

Deliver youth diversion schemes to ensure young people avoid criminal convictions and are supported in the community, where appropriate.

Further reduce the rates of Serious Acquisitive Crime across the borough through targeted interventions in high crime areas.

# Children and Young Peoples Plan LOCYP engagement and Partnership

Work with the Safer Stronger Doncaster partners to reduce ASB in and around Doncaster.

### Doncaster Borough Strategy 'Doncaster Delivering Together'

Tackle crime and ASB and the root causes

Tackle domestic abuse and its root causes

# Children and Young Peoples Plan LOCYP engagement and Partnership

Increase the availability and quality of activities, groups and programmes for CYP. Make sure we are providing quality activity programmes for our most vulnerable and disadvantaged CYP. Plan community and celebratory events for CYP to participate and engage in them

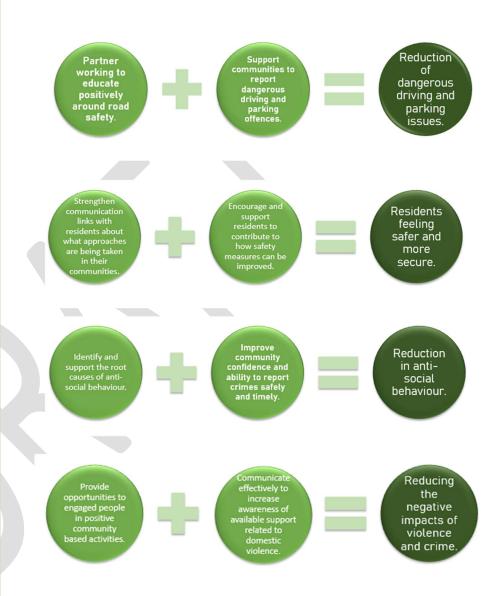
#### Doncaster Get Moving - Walking Strategy

Work with South Yorkshire Safer Roads Partnership to ensure Road Safety Training is offered to all primary schools in the Borough.

Work with South Yorkshire Safer Roads Partnership to explore how road safety training and promotional opportunities could be delivered through existing engagement and training opportunities.

# You asked us to improve - Crime and Community Safety

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across East locality to complete the following actions in order to reach each outcome.



\*The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

### Doncaster Local Plan sustainability Appraisal

Provide more greenspaces and trees

Create new areas of biodiversity value

Offset / compensate for the loss of habitats and species as a result of development

Protect and restore priority species and habitats Geodiversity

Protect, maintain and improve sites of geodiversity importance

#### **Environment & Sustainability**

Use the Future Parks Programme to develop, implement and share best practice; and integrate new technologies into parks provision through the Smart Parks project.

Develop and implement a tree-planting programme, to include various sized sites from individual trees in gardens to strategic woodland creation where feasible

Maintain and improve current and future green infrastructure assets.

Support the continued development of the Doncaster Green Space Network – enhancing social & community capacity, developing local knowledge share/best practice.

Robust and fair enforcement activity in response to fly tipping and littering

Improve awareness of legal waste disposal contractors and the consequences of using unauthorised contractors

Effective and accessible communication and engagement to discourage fly tipping and littering.

Reduce energy use and encourage the production and use of renewable energy

### Doncaster Borough Strategy 'Doncaster Delivering Together'

Reduce fly-tipping and graffiti and regularly clean the streets and roads

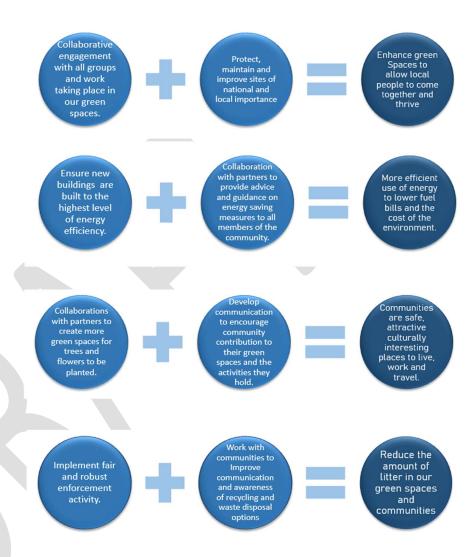
#### **Housing Strategy**

Aim to complete a new condition survey of privately owned homes

Use the survey's findings to design a long term Housing Retrofit Programme to raise energy efficiency standards for all homes.

# You asked us to improve -Environment and Green Spaces

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the East locality to complete the following actions in order to reach each outcome.



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#### **Cultural Strategy**

Joined up marketing regarding the cultural offer for children and young people.

#### **Doncaster Local Offer**

Children and young people's forums within the council and with our partner organisations, through a model of 'for young people, by young people'.

Supporting our voluntary, community and faith sectors to increase high quality, accessible youth provision across the borough.

VCF sector working with C&YP to enable them to build their quality systems and access funding to deliver services.

Having accessible information in the form of a "What's On" across the borough for CYP.

#### Children and Young Peoples Plan

Team up with lots of different groups and services to deliver activities and programmes.

Capture CYP voice through appreciative inquiry and co-design and deliver action plan

### Children & Young People Activities (Formerly Youth Strategy)

Engage with initiatives such as National Youth Work programmes, UK Youth Awards, British Youth Council, UK Youth Parliament and Young Advisors

#### Doncaster Borough Strategy 'Doncaster Delivering Together'

Increase the availability and invest in the quality of activities for families and young people

Use Family Hubs to deliver a range of activities, services and information.

Provide more equitable and inclusive opportunities to enjoy art, culture, sport and community activities.

#### **Well Doncaster Community Plans**

Provide CPD and training to all voluntary and paid staff who engage with young people to promote the benefits of physical activity

Influence decision makers to provide accessible and affordable community use of sports facilities

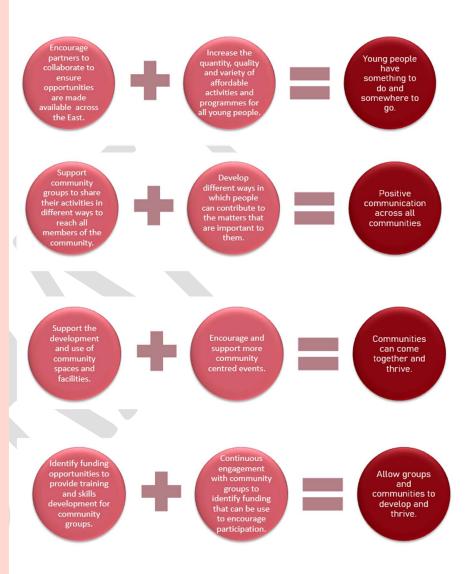
### Doncaster Local Plan sustainability appraisal

Get people involved in local issues.

Make people proud of their own community and Doncaster

# You asked us to do more for - Youth Provision and Community Pride

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the East locality to complete the following actions in order to reach each outcome.



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#### Doncaster Borough Strategy 'Doncaster Delivering Together'

Support residents to live independent, rewarding lives in the place they call home.

Strengthen community resilience and reduce health inequalities

Improve the all-age mental health support, including support and prevention for a zero-suicide borough.

Support the community spaces, facilities and networks that enable local people to come together, shape their area and thrive.

Develop a Compassionate Approach and improve the social conditions for better health.

Work towards becoming an even more Age-Friendly borough and Disability-Friendly borough.

#### Children and Young People's Plan

Deliver lots of programmes to support CYP and families' health and wellbeing

#### **Get Doncaster Moving**

Develop and integrated services approach in our priority areas (people on low incomes & inactive people) so that physical activity and sport can contribute to wider outcomes.

Influence and educate the workforce who engage with older adults, including health workers, social care providers and families on the importance of physical activity.

Influence changes to adult social care policy, to support a broader range of older people who are in need, to access advice and support about physical activity through healthcare professionals.

Develop a sustainable social prescribing and referral scheme, that signposts older people who are at increased risk of ill health, into personalised physical activity programmes.

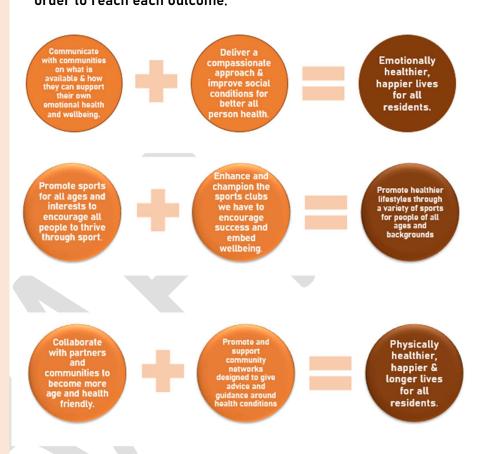
#### Health & Wellbeing Strategy

Active promotion of physical activity opportunities.

Continue to implement the recommendations of the Mental Health Review and by doing so, support the delivery of the National Mental Health Agenda.

# You asked us to improve - Mental and Physical Health support

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the East locality to complete the following actions in order to reach each outcome.



The East will continue to support the Frailty project designed to provide early prevention through locality team working to promote longer independence and sustain healthy, happier lives.

The East is supporting through locality team working the support and infomation around Diabetes and the Pre-Diabetes to promote healthy, happier and longer lives.

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### Doncaster Local Plan sustainability Appraisal

Ensure places can be accessed via public transport.

Create jobs and new businesses

Support existing businesses

Provide a skilled workforce

Improve educational attainment

Provide more/sufficient school places to address future need Skills & training

Improve qualifications and skills in young people

Create jobs and new businesses

Support existing businesses

Provide employment opportunities for everyone.

### Doncaster Borough Strategy 'Doncaster Delivering Together'

Support the community spaces, facilities and networks that enable local people to come together, shape their area and thrive.

Support residents to take positive action for themselves and their communities.

Better connect the borough with reliable, appropriate and affordable public transport

#### **Doncaster Housing Strategy**

Work with our residents, voluntary sector and other partners to understand how we can all help tackle complex housing issues and tackle those things that might stop us being successful

#### **Education and Skills Strategy 2030**

Reform our Post-16 education and skills system to equip residents with the skills, ambition and attributes that allow them to thrive in life and work

Work closely with industry to develop sectoral career pathways, strengthening our all-age careers advice and guidance offer.

Improve the availability and accessibility of adult learning.

#### **Doncaster Local Plan**

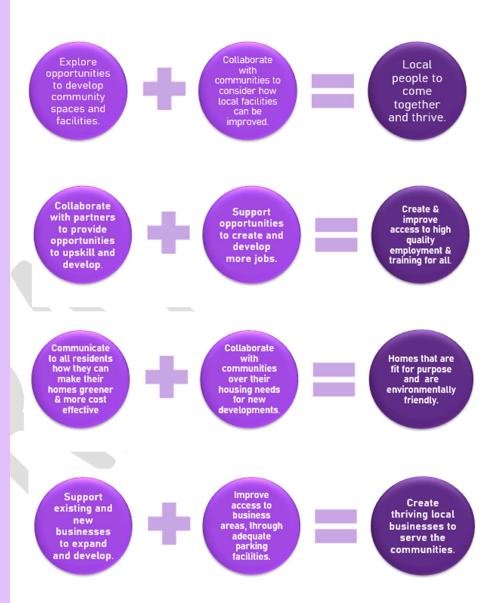
Major new employment sites to support 'Doncaster Main Urban Area.

Ensure places can be accessed via public transport.

Minimise travel to work distance

#### You asked us to improve - Business, Employment and Housing

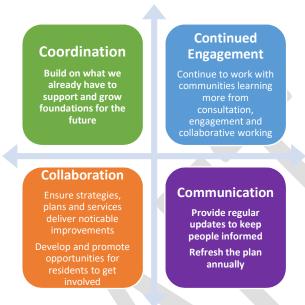
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<sup>\*</sup>The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

### What's next for Locality Plans?

People contributing to the priorities for improving their community is at the heart of this plan. Through the delivery of the Locality Plan, Over the next 12 months we will endeavour to build on the local assets and strengths in our communities to deliver this plan. We will seek to achieve this through effective coordination, continued engagement, collaboration and communication.



Engaging with local groups and networks is a continuous part of working Together Well in localities. As a resident who lives in the East Locality, you are encouraged to get involved in the plans activities and share the planned actions with as many people as possible, especially people working and living in Armthorpe, Edenthorpe and Kirk Sandall, Hatfield, Stainforth and Barnby Dun, Thorne and Moorends

### What changes will I see?

In addition to the priorities identified in the plan, Team Doncaster are also changing the way we work in order to ensure support is being provided at a local level. There are a number of these changes that will happen imminently. These include:

- Relevant teams will no longer be based centrally at the Doncaster Council Civic Office but will instead have an office base within the East locality. This will mean that our officers are embedded into the community and more easily accessible to residents.
- We will be opening Your Community Hubs at a number of locations across the East Locality, these will provide a drop-in opportunity for people needing support
- Your Life Doncaster website will now feature a dedicated information page for the East locality (www.yourlifedoncaster.co.uk/east). On this page you will be able to find out important information about your area such as what's on, local community groups, local contact details and news and information about how the plan is progressing
- There will be more Well Doncaster Officers in your community. Our Well Doncaster Officers have been placed in communities to support the delivery of grassroots projects that will have a lasting impact on people's lives. They are there to support the strengthening of our communities and improve health and wellbeing of residents in Doncaster, and as part of this plan, we are doubling the amount of Well Doncaster Officers in each area to continue the positive work they are already doing.

We need everybody from council workers to voluntary groups and residents themselves to get involved with developing and delivering the plan. If you want to support us to help the East Locality thrive then we would love to hear from you.

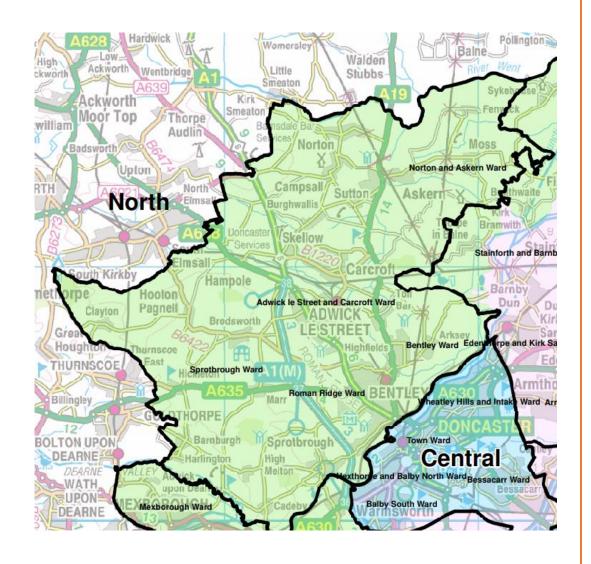
# 'Shape the future of your East Community. Get involved'

Contact us at
YourVoice@doncaster.gov.uk
Useful websites for more information:
www.teamdoncaster.org.uk
www.yourlifedoncaster.co.uk

www.voluntaryactiondoncaster.org.uk







# NORTH LOCALITY PLAN 2022

#### INTRODUCTION

Doncaster is a "place of places" with diverse communities, different strengths and equally variable needs. The locality approach is a way in which Doncaster Council and partners can get closer to communities to understand these strengths and different needs. By hearing from them what it is like to live in different neighbourhoods across the borough we will be able to shape our services, strategies and investment to better reflect these differences.

At the core of this approach is the commitment to hear the voices of local people, to understand the strengths in our neighbourhoods and build capacity in communities so that they can take control of their own destiny. No one person or place should be left behind.

There are four strands to the locality approach:

- We must engage with and empower local communities, understanding their strengths and supporting them on their own terms. We call this "Asset Based Community Development".
- We must coordinate our services, and our partners on each locality footprint, especially ensuring that people, families and communities with the most needs receive a joined up response. We call this "Local Solutions".
- ➤ We must attract investment into our Localities and make best use of our existing resources, so that funding supports the changes that local people want to see on the issues where need is greatest. "Locality Commissioning".
- We must tie the above actions together so that there is a local deal for each of our communities that reflects their needs and aspirations. This will be done by developing a series of "Locality Plans".

This is the first version of the North Locality Plan.

### WHAT IS A LOCALITY PLAN?

Locality plans will look at how we can work together to strengthen communities and improve the lives and opportunities for the residents living there.

A locality plan needs to be ever-changing in line with the needs of the community. In 2019, we could never have predicted the impact a global pandemic could have had on residents of Doncaster, so it is important that these plans remain agile and cognisant of the different situations and external factors that are impacting on communities.

The first iteration of this North Locality Plan will look to:

- Define the priorities for improving the area over the next year
- Showcase how resources will be deployed at a local level to support and facilitate real change within communities
- Truly understand the different communities that make up the North Locality
- Provide a steer on how we will implement wider strategies at a community level

In bringing this plan together we have asked, and will continue to ask, local people across Doncaster what would make the area better.

The following pages highlight what is good about our local communities and what you would like to see improve....

#### WHAT IS THE NORTH LOCALITY?

For the purpose of delivering the locality approach, Doncaster has been split into four localities, each consisting of a number of different communities.

The 'North' locality includes the following wards:

- Adwick and Carcroft
- Bentley
- Norton and Askern
- Roman Ridge
- Sprotbrough

Although each of the above wards are grouped under the North locality, they will all also be considered and supported for the unique communities they are.

It is home to Campsall Country Park, Cusworth Hall, Barnsley Park, Adwick Park, Leisure Centre, Danum retail shops, Woodlands shops Boat Inn and Boating Lake. Additionally, it has several parish and town councils.

#### WHAT DO RESIDENTS THINK OF THE NORTH LOCALITY?

In order to develop this plan, extensive research was undertaken with the people who live, and often work. In the North Locality. Although we have lots of data and population breakdown information about the different communities, there is no replacement for getting the views directly of the people who know the area best – those who live there.

To understand what people 'like' about their community and what they would like to see 'improve' in each community, we used various engagement methods and channels of communication to gather information to inform this plan. These include;



# WHAT DO RESIDENTS THINK OF THE NORTH LOCALITY?

WE ASKED, YOU SAID ...

We asked

What do you like about where you live?

What would you like to improve?

You said

#### Like

- Community Spirit and mining history
- Local support, volunteering and community groups
- Green space, amenities and shops.

#### **Improve**

- Physical and Mental Health
- Housing and Environment
- Provision and Support for Children and Young People
- Community Safety

"More CCTV cameras"

"Great Community buildings (St Leger Homes Community Centres & Bullcroft)"

"ASB - Linked to young people and lack of youth provision & police presence" "Leisure Centre and Library 'Hub' are at the heart of the community"

"Everyone knows everyone"

"Lots of creative ideas and pro-active residents who just need a little help to get great things started" "Community buildings (churches, cafes and library)"

"Youth Provision is lacking and needs investment" "My Place is not currently used for youth provision; this is badly needed due to crime/ASB"





### **Adwick and Carcroft**

#### Overview

Adwick and Carcroft ward is made up of five villages. Adwick le Street, Carcroft, Woodlands, Highfields and part of Skellow. The ward has a population of 16,697

Adwick-le-Street is situated North West of Doncaster, it has great transport connections with links to the A1 and Adwick train station. It also has access to Green space with Adwick park. It is home to Adwick Outwood academy and the Red House industrial park.

Carcroft is a village and civil parish. There is good access to amenities and a supermarket. Carcroft boarders with Skellow, part of Skellow Village also lies in the Adwick & Carcroft Ward with the area known locally as five lane ends being part of the Norton & Askern Ward

Woodlands is an ex-mining community, with many residents once working at nearby Brodsworth colliery. There is a good shopping area with a wide variety of retail outlets. Woodlands has great access to green space and countryside.

Highfields is a small village, with its own primary school. It has access to countryside and is home to Highfields lake and country park.

This ward has the following plans:

- Well Doncaster Plan Woodlands
- Well Doncaster Plan Highfields

#### What you said you liked:



People and community spirit



**Local support and local** councillors



Local amenities and the neighbourhood

#### Key facts about your communities

All age Population

16,697

ward are in England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

20 per 1000 population

Of households in fuel poverty

Healthy Life

Expectancy- (in % avg.)

Males: 75

Females: 78

**Crime Rate** 

111 per 1000 population

**ASB Crime Rate** 

26 per 1000

population

**7%** of working age

population claiming Universal Credit (Oct 21)

#### What you would like to improve



Improving community safety and tackling ASB



Poverty, Child mental and physical health



More activities for young people and all age support

"Fishing club at Highfields could be utilized better really show off as an asset and in turn keep Highfields cleaner/safer?"

"Issues accessing primary care (even pre covid) - people place going to the doctors at a high level here. Would be a brill place to do engagement work with probably. Unfortunately the practice could do with more support"

"No space/service or activities for teenagers"

"People running voluntary/charity funds that aren't doing what they're supposed to be and have very little accountability generates even more distrust with the community and we don't see any actions"

"I've got a lot of creative ideas to get some community stuff going but our area does need quite a bit of hand holding to begin with"

"Great Community **buildings (St Leger Homes Community Centres &** Bullcroft)"

"Whinfell community centre and area - very good for locals especially the elderly in support & socialising"





### **Bentley**

#### Overview

Bentley ward is made up of four villages: Bentley, Arksey, Toll Bar and part of Scawthorpe. The ward has a population of 18,367.

Bentley is a suburb of the north locality of Doncaster. It has its own Train station with links to places such as Leeds, Doncaster and Sheffield. Bentley has green space including Bentley Park, which was awarded the Green Flag award in 2021. It is also home to the Pavilion and has lots of shops and amenities including a supermarket

Arksey is a village and has four satellite hamlets, Shaftholme, Tilts, Almholme and Stockbridge. Arksey has good access to the countryside and greenspace.

Shaftholme is a small hamlet in South Yorkshire in the parish of Arksey that is located half a mile north of Bentley and two miles north of Doncaster.

Toll Bar is a semi-rural hamlet and is situated on the A19 road, and approximately 3 miles north from the town of Doncaster, and adjacent to Bentley.

This ward has the following plans:

- Well Doncaster Plan (Bentley and Toll Barr)
- Bentley is part of the Major Urban Area (MUA)

#### Key facts about your communities

All age Population

18,367

areas in this

ward are in England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

21 per 1000 population

Healthy Life

Expectancy- (in % avg.)

Males: 77

Females: 82

**Crime Rate** 

136 per 1000 population

**ASB Crime Rate** 

30 per 1000

population

Of households in fuel poverty

**7%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



People and community spirit



Local support, the library, Bentley **Pavilion, Family Hub** and My Place



Green Space, the high street and amenities

#### What you would like to improve



Improving community safety and tackling ASB



Mental, physical health and wellbeing support



More activities for young

"Litter & general street scene issues - Councillors expressed they only want their fair share of services"

"No Leisure centre in the ward"

"Larger police presence"

"More buses and cleaner area"

"More help for homeless, more police around and also a better funded area because it seems like Doncaster is forgotten about."

"More CCTV cameras"

"My Place is not currently used for youth provision, this is badly needed due to crime/ASB"

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### **Norton and Askern**

#### Overview

Norton and Askern Ward is made up of multiple villages: Norton, Askern, Campsall, Burghwallis, Thorpe In Balne, Owston, Sutton, Fishlake & Fosterhouses, Sykehouse, Moss, Braithwaite & Kirk Bramwith, Fenwick, and parts of Skellow. The Ward has a population of 15.244.

The Norton & Askern Ward is historically part of the old West Riding of Yorkshire and has borders with both West and North Yorkshire. Having extensive areas of mixed farmland, giving the area a rural feel, the Ward covers a large geographical area, allowing great access to countryside and greenspace. The Ward retains a strong mining community, with it at one time being the home of Askern Main colliery, until its closure.

Norton Parish comprises the villages of Norton, Campsall and Sutton, with boundaries formed by the River Went and the A1/Great North Road.

Askern is a town and civil parish. It is on the A19 road and lies between Doncaster and Selby. Askern is home to the Boating Lake, with adjacent sports and play facilities, a lakeside café and a regular Friday market. Askern became a famous spa town in the late 19th century, but lost its popularity with the opening of the coalmines.

Some parts of Skellow village lie within the Ward. The areas included are known locally as Five Lanes End and the Buttercross together with one side of Crossfield Lane and Lodge Road. The A1 runs immediately along the Western edge of the village, giving great motorway access, with the Ea Beck as the Southern boundary.

The Green Flag rated Campsall Country Park, Thornhurst Golf Course and Owston Hall, with its golf course and spa, are all located within the Ward.

This ward has the following plans:

• Well Doncaster Plan (Askern)

#### Key facts about your communities

All age Population

15,244

Expectancy- (in % avg.)

Healthy Life

Males: 78 Females: 83

2 areas in this

ward are in England's most deprived 10%

All domestic Abuse crime for year up to Nov 2021-

17 per 1000 population

98 per 1000 population

**ASB Crime Rate** 

**Crime Rate** 

25 per 1000

population

19%

of households in fuel poverty

**5%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



People and community spirit



Local support, the library, Family Hub



Green Space, lake, local amenities and Leisure centre

#### What you would like to improve



Improving community safety and tackling ASB



Improve transport links and infrastructure for roads and footpaths



More activities for young people

"ASB - Linked to young people and lack of youth provision & police presence"

"Traffic on the A19 (Askern is the first village in South Yorkshire - should be an impressive entrance)"

"The area feels 'forgotten', Wood yard site is an eyesore and market place is scruffy and dated"

"Community spirit is great and people really pull together"

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"More police around maybe to make all children feel safe no matter where you are." "Leisure Centre and library 'Hub' are at the heart of the community"

"Parks, green spaces & Askern Lake are the best assets we have in Askern and are all well used."





### Roman Ridge

#### Overview

Roman Ridge ward is made up of multiple villages: Cusworth, Scawsby, Scawthorpe, and York Road. The ward has a population of 10,815

The Roman Ridge is that part of the Roman road of Ermine Street located in the Doncaster area of South Yorkshire. Although in places, Ermine Street follows the modern Great North Road, there is a stretch between Sunnyfields and Red House, which is known as the Roman Ridge.

Scawthorpe is situated close to the York Road area. It is a residential area with good transport links to the Al motoway and is close to Bentley train station. The transpenine trail runs through some of the village giving great access to the trail and walking routes. Scawthorpe has its own small shopping area,and good access to a variety of amenities

Scawsby is a suburb of Doncaster situated close to the A1(M) motorway, it has great amenities, with a supermarket and other local facilities. It has several popular Schools and access to Barnsley Road Park and nearby Cusworth hall and

Cusworth is a semi-rural village and suburb of Doncaster located 2 miles northwest of central Doncaster in the civil parish of Sprotbrough and Cusworth. It is home to Cusworth Hall, an 18th century country house, and it's surrounding parkland. Attracting many visitors to the area .Some buildings in the old village can be dated back to the 16th century.

#### Key facts about your communities

All age Population

10,815

ward are in England's most

deprived 10%

All domestic Abuse crime for year up to Nov 2021-

15 per 1000 population

14%

Healthy Life

Expectancy- (in % avg.)

Males: 80

Females: 86

**Crime Rate** 

72 per 1000 population

**ASB Crime Rate** 

24 per 1000

population

Of households in fuel poverty

**4%** of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



People, volunteers and community spirit



Local support and the **Community Centre** 



**Green Space and local** amenities

#### What you would like to improve



Improving community safety and tackling ASB



Mental, physical health and, social isolation and wellbeing support



More activities for young people

"Scawthorpe Community Centre is the heart of the community spirit"

"Community proactivity and the want to get involved from the volunteers is great"

"There is great potential in the library Scawthorpe"

**Everyone knows** everyone"

"More police patrols on the estate and possibly a pop-up Police station."

"Community buildings (church, community centre and library)"

"Youth provision is lacking and needs investment"



### Sprotbrough

#### Overview

Sprotbrough ward is made up of multiple villages: Sprotbrough, Hooton Pagnell, Clayton, High Melton, Marr, Cadeby, Brodsworth & Pickburn, Hampole & Skelbrooke, Barnburgh, Harlington, Hickleton. The ward has a population of 10,824.

Sprotbrough is a large village to the west of Doncaster. Together with Cusworth to the north, it forms the civil parish of Sprotbrough and Cusworth.

Lower Sprotbrough is located east of the A1(M) motorway, closer to Doncaster, while Sprotbrough Village lies to the west.

Sprotbrough Village harbours the Grade I listed St Mary's Church and The Old Rectory – the childhood home of Second World War flying ace Douglas Bader.

The Ward has great access to green space and walks, with Sprotbrough Flash, the Lock and Sprotbrough Bridge all being popular places to visit. It is surrounded by countryside with many of its small villages having a rural feel

The ward is also home to Brodsworth Hall and gardens one of the most complete surviving examples of a Victorian country house in England. It is virtually unchanged since the 1860s.

#### **Key facts about your communities**

All age Population of

10,824

Healthy Life Expectancy- (in % avg.)

Males: 81 Females: 84

O area:

ward are in England's most deprived 10%

All domestic Abuse crime for year up to

Nov 2021-

9 per 1000 population

67 per 1000

population

**Crime Rate** 

**ASB Crime Rate** 

22 per 1000

population

12%

Of households in fuel poverty

2% of working age

population claiming Universal Credit (Oct 21)

#### What you said you liked:



People, farming community and community spirit



Local support, the library, and community buildings



"More for older people to do

and support for them to stay

active for longer"

Green Space, cycle paths and local amenities

#### What you would like to improve



Improving community safety and tackling ASB



Mental, physical health and, social isolation and wellbeing support



More activities for young people and improve local facilities

"Youth club/provision and things for young people to get involved in in the community"

"Library courses, French,
Italian, creative writing, keep
fit for elderly people etc."

"Community buildings (churches, cafes and library)"

"Play area at the junior school and skate park for teenagers. The latter has been vandalised twice and the parish council have had to repair it."

"Road traffic improvements, far too much traffic through rural villages."

"Traffic speeding, dangerous even getting in and out of your driveway"

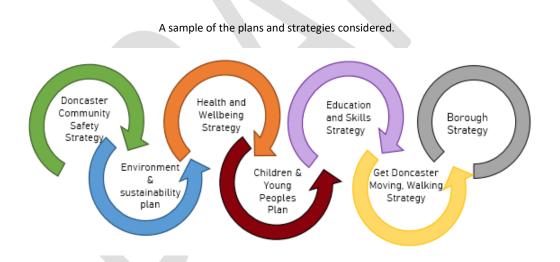


### What we did with what you said

Consultation with communities and partners provided each community within the North with data and information that has been looked at in detail.



We talked to key partners from South Yorkshire Police, local and regional health, St Leger Housing and a range of Council Services to confirm what plans and strategies are already in place. These included ...

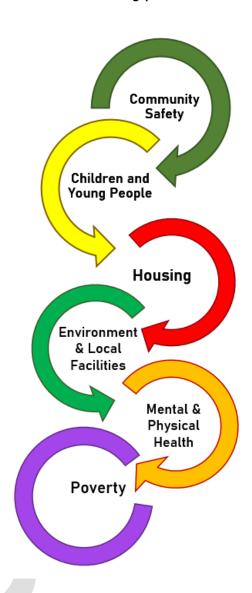


We will make sure we link the actions and activity from existing Strategies and Plans to build on the assets and strengths in our communities and address any gap through...



#### SO WHAT ARE THE PRIORITIES FOR THE NORTH LOCALITY?

At the beginning of this plan we stated we would define the priorities for improving the area over the next year. We have outlined how we have analysed the information and have identified the following priorities:



On the following pages, we have illustrated further details of what actions will support improvement for each priority theme and how this will build on and link to existing strategies, plans and activity\*.

<sup>\*</sup>The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document.

# **Doncaster Community Safety Strategy**

Effectively manage anti-social behaviour (ASB) through proactive responsive approaches supported by improved mechanisms to report and respond to incidents

Improve community confidence in reporting ASB by providing reassurance that we will listen, understand and build relationships with victims and communities

#### Children and Young Peoples Plan LOCYP engagement and Partnership

**Work** with the Safer Stronger Doncaster partners to reduce ASB in and around Doncaster.

#### Doncaster Borough Strategy 'Doncaster Delivering Together'

**Tackle** crime and ASB and the root causes

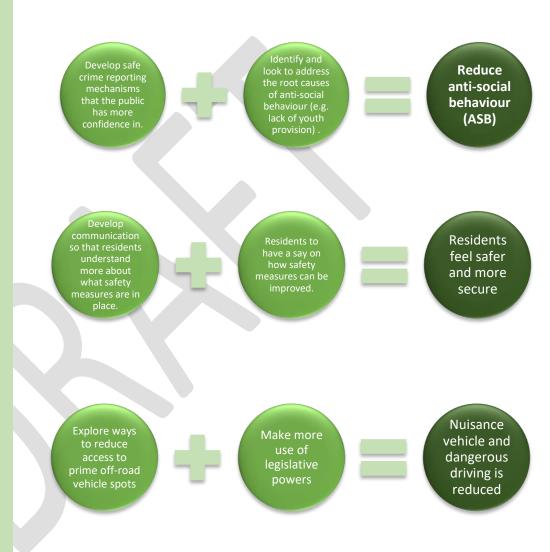
**Tackle** domestic abuse and its root causes

### Doncaster Get Moving - Walking Strategy

**Work** with South Yorkshire Safer Roads Partnership to ensure Road Safety Training is offered to all primary schools in the Borough.

#### You asked us to improve Community safety

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across North locality to complete the following actions in order to reach each outcome



<sup>\*</sup>The plans and strategies detailed in these pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

### Children and Young Peoples Plan

Increase the availability and quality of activities, groups and programmes for children and young people.

Make sure we are providing quality activity programmes for our most vulnerable and disadvantaged children and young people.

Plan community and celebratory events for children and young people to participate and engage in them

#### Children & Young People Activities Plan

**Provide** an opportunity for children and young people to have a voice and to shape, influence, design and develop services

**Provide** opportunities for children and young people to contribute to their communities

#### **Cultural Strategy**

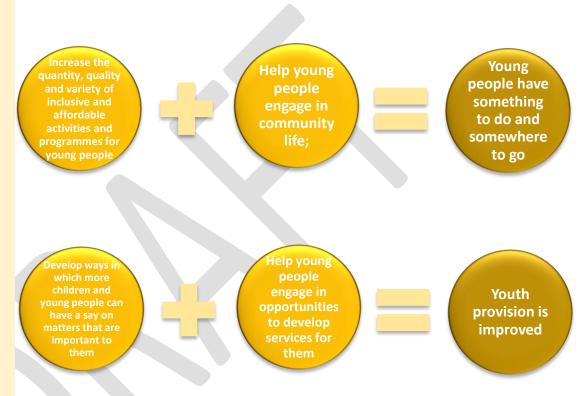
Engage with children and young people to shape and promote the cultural offer in Doncaster

#### **Doncaster Local Offer**

**Support** our voluntary, community and faith sectors to increase high quality, accessible youth provision

# You asked us to improve Children & Young people provision

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across North locality to complete the following actions in order to reach each outcome



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# Doncaster Housing Strategy

**Meet** housing need and aspirations, support our local economy and help revitalise town centres and communities

Make homes greener and more energy efficient to help keep energy costs affordable

# Doncaster Borough Strategy

For everyone to have decent (i.e. clean, warm, sanitary) secure, appropriate affordable housing and is free from fuel poverty

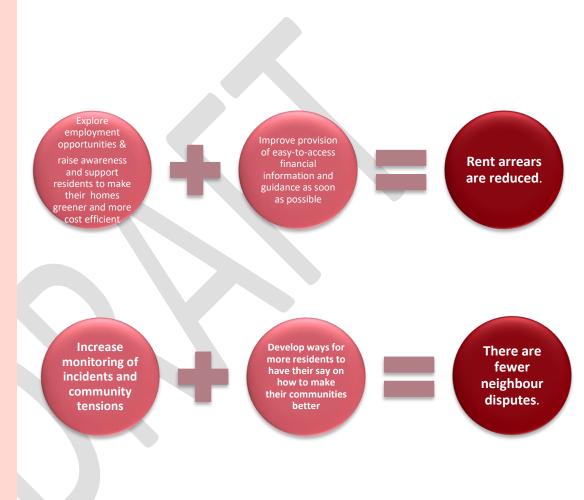
St Leger Homes:
Tenancy Sustainability
Provide housing
support to tenants
who need help to
manage their
tenancy.

#### Doncaster Community Safety Strategy

**Tackle** the issue of street homelessness through joint locality working

#### You asked us to improve Housing

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the North locality to complete the following actions in order to reach each outcome



<sup>\*</sup>The plans and strategies detailed in these pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

#### **Doncaster Core Strategy**

**Protect** and enhance local amenities that ae welldesigned, attractive, fit for purpose and locally distinctive;

Support the provision of wash land, especially for the River Don, including protecting existing wash land and supporting the creation of new wetland where this would increase protection for people and property, and deliver wider benefits.

# Doncaster Community Safety Strategy

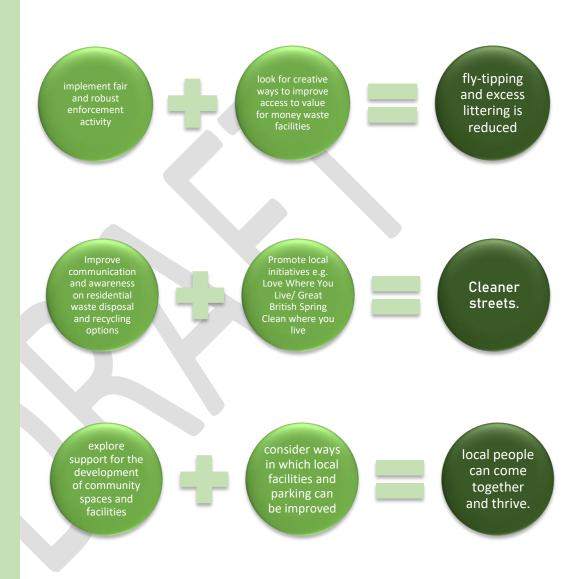
Implement effective problem-solving approaches to reduce the impact of fly tipping and criminal damage within communities, particularly damage linked to anti-social behaviour e.g. graffiti.

#### Doncaster Borough Strategy

**Reduce** fly-tipping and graffiti and regularly clean the streets and roads

# You asked us to improve the Environment and Local facilities

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across North locality to complete the following actions in order to reach each outcome



<sup>\*</sup>The plans and strategies detailed in these pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

# Doncaster Borough Strategy

Work towards a healthy and compassionate borough where collectively everyone is supported to add life to years and years to life

Where everyone has access to essential health services

#### **Doncaster Place Plan**

**Develop** communities to enable people to access support, information, advice and guidance through local solutions

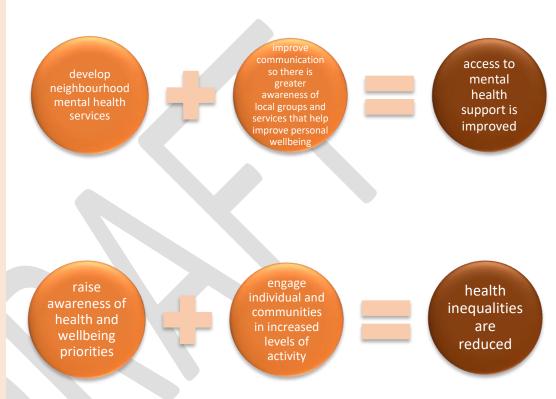
# Health and Wellbeing Strategy

Improve the mental health and wellbeing of the people of Doncaster ensuring a focus on preventative services and the promotion of wellbeing for people of all ages

For all Doncaster people to be able to make informed choices to enjoy a good quality and health life

# You asked us to improve Mental and Physical Health

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the North locality to complete the following actions in order to reach each outcome.



\*The plans and strategies detailed in these pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

#### **Doncaster Borough Strategy**

Work towards a Doncaster where everyone can secure the income they need to have a decent minimum living standard and access debt advice and support if needed

# Education and Skills 2030 Strategy

Reform our Post-16 education and skills system to equip residents with the skills, ambition and attributes that allow them to thrive in life and work

#### **Doncaster Local Plan**

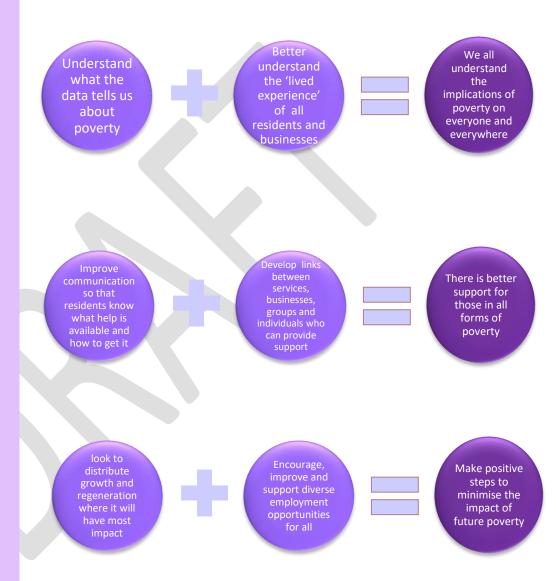
Stimulate regeneration t tackle deprivation especially in the most disadvantaged areas and ensure an inclusive approach for those at risk of poverty

#### **Doncaster Core Strategy**

Distribute growth and regeneration where it would do most good in terms of supporting prosperous and sustainable communities by improving the economic performance of towns, promoting regeneration and tackling deprivation

# Data tells us we need to improve support for preventing poverty.

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the North locality to complete the following actions in order to reach each outcome.



<sup>\*</sup>The plans and strategies detailed in these pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

#### WHAT'S NEXT FOR LOCALITY PLANS?

People contributing to the priorities for improving their community is at the heart of this Locality Plan. Over the next twelve months we will endeavour to build on the local assets and strengths in our communities to deliver this plan. We will seek to achieve this through effective coordination, continued engagement, collaboration and communication.



Engaging with local groups and networks is a continuous part of working Together Well in localities. As a resident who lives in the North Locality, you are encouraged to get involved in the plans activities and share the planned actions with as many people as possible, especially people working and living in Adwick and Carcroft, Bentley, Norton & Askern, Roman Ridge and Sprotbrough.

### WHAT CHANGES WILL I SEE?

In addition to the priorities identified in the plan, Team Doncaster are also changing the way we work in order to ensure support is being provided at a local level. There are a number of these changes that will happen imminently. These include:

- Relevant teams will no longer be based centrally at the Doncaster Council Civic
  Office but will instead have an office base within the North locality. This will mean
  that our officers are embedded into the community and more easily accessible to
  residents.
- We will be opening Your Community Hubs at a number of locations across the North Locality, these will provide a drop-in opportunity for people needing support
- Your Life Doncaster website will now feature a dedicated information page for the North locality (www.yourlifedoncaster.co.uk/north). On this page you will be able to find out important information about your area such as what's on, local community groups, local contact details and news and information about how the plan is progressing
- There will be more Well Doncaster Officers in your community. Our Well Doncaster Officers have been placed in communities to support the delivery of grassroots projects that will have a lasting impact on people's lives. They are there to support the strengthening of our communities and improve health and wellbeing of residents in Doncaster, and as part of this plan, we are doubling the amount of Well Doncaster Officers in each area to continue the positive work they are already doing.

We need everybody from council workers, to Team Doncaster partners to voluntary groups and residents themselves to get involved with developing and delivering the plan. If you want to support us to help the North Locality thrive then we would love to hear from you.

# 'Shape the future of your North Community. Get involved'

#### Contact us at

YourVoice@doncaster.gov.uk

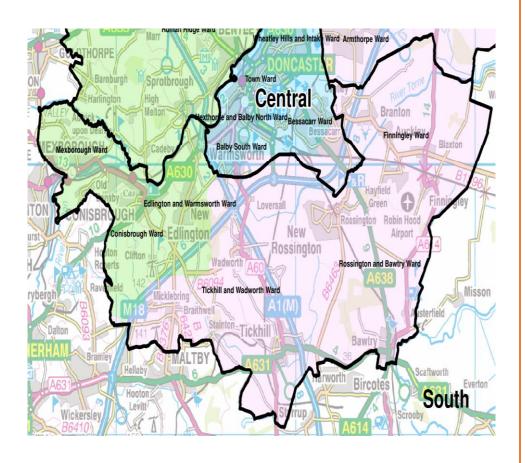
Useful websites for more information:

www.teamdoncaster.org.uk

www.yourlifedoncaster.co.uk

www.voluntaryactiondoncaster.org.uk





# SOUTH LOCALITY PLAN 2022

#### INTRODUCTION

Doncaster is a "place of places" with diverse communities, different strengths and equally variable needs. The locality approach is a way in which Doncaster Council and partners can get closer to communities to understand these strengths and different needs. By hearing from them what it is like to live in different neighbourhoods across the borough we will be able to shape our services, strategies and investment to better reflect these differences.

At the core of this approach is the commitment to hear the voices of local people, to understand the strengths in our neighbourhoods and build capacity in communities so that they can take control of their own destiny. No one person or place should be left behind.

There are four strands to the locality approach:

- We must engage with and empower local communities, understanding their strengths and supporting them on their own terms. We call this "Asset Based Community Development".
- We must coordinate our services, and our partners on each locality footprint, especially ensuring that people, families and communities with the most needs receive a joined up response. We call this "Local Solutions".
- ➤ We must attract investment into our Localities and make best use of our existing resources, so that funding supports the changes that local people want to see on the issues where need is greatest. "Locality Commissioning".
- We must tie the above actions together so that there is a local deal for each of our communities that reflects their needs and aspirations. This will be done by developing a series of "Locality Plans".

This is the first version of the South Locality Plan.

### WHAT IS A LOCALITY PLAN?

Locality plans will look at how we can work together to strengthen communities and improve the lives and opportunities for the residents living there.

A locality plan needs to be ever changing in line with the needs of the community. In 2019, we could never have predicted the impact a global pandemic could have had on residents of Doncaster, so it is important that these plans remain agile and cognisant of the different situations and external factors that are impacting on communities.

The first iteration of this South Locality Plan will look to:

- Define the priorities for improving the area over the next year
- Showcase how resources will be deployed at a local level to support and facilitate real change within communities
- Truly understand the different communities that make up the South Locality
- Provide a steer on how we will implement wider strategies, at community level

In bringing this plan together we have asked, and will continue to ask, local people across Doncaster what would make the area better.

The following pages highlight what is good about our local communities and what you would like to see improve....

#### WHAT IS THE SOUTH LOCALITY?

For the purpose of delivering the locality approach, Doncaster has been split into four localities, each consisting of a number of different communities.

The 'South' locality includes the following wards:

- Bawtry & Rossington
- Conisbrough & Denaby
- Edlington & Warmsworth
- Finningley
- Mexborough
- Tickhill & Wadworth

Although each of the above wards are grouped under the South locality, they will all also be considered and supported for the unique communities they are.

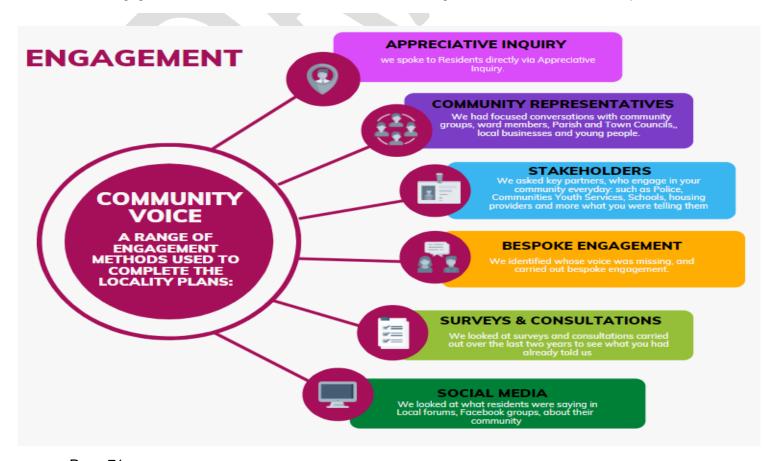
The South Locality is home to Doncaster Airport, Yorkshire Wildlife Park, Conisbrough, and Tickhill Castles. It has great access to Green Space and walks. It has great transport links with the Doncaster train service running through Mexborough and Conisbrough & Denaby wards, and great access to motorways.

The South also has two of Doncaster's town Centres, Bawtry and Mexborough, attracting visitors, Business and Investment opportunities. There are a number of parks and green space for recreation, Warmsworth Park, Denaby Crags, Edlington Pit Wood, West End Lane. Canal walks, Conisbrough Viaduct and the Trans Pennine Trail.

# HOW DID WE ENGAGE AND CAPTURE THE VOICE OF EACH COMMUNITY?

In order to develop this plan, extensive research was undertaken with the people who live, and often work. In the South Locality. Although we have lots of data and population breakdown information about the different communities, there is no replacement for getting the views directly of the people who know the area best – those who live there.

To understand what people 'like' about their community and what they would like to see 'improve' in each community, we used various engagement methods and channels of communication to gather information to inform this plan. These include;



### WHAT DO RESIDENTS THINK OF THE SOUTH LOCALITY?

WE ASKED, YOU SAID ...



"It's surrounded by a huge green belt of land which makes contact to nature really easy. It is close to large towns and cities "

> "I want somewhere "It used to be a thriving market town...The good shops and to hang out " market...You could get everything

> > you needed"

take responsibility for their

The community spirit has always been strong"

"I Want Less crime, be able to feel safe on the streets, more police needed"

# **Rossington & Bawtry**

#### **Overview**

The Ward is made up of 3 villages, Bawtry, Rossington and Austerfield. With a population of 17,775

Bawtry is a market town with a Town Council. It has many shops Bars & restaurants adding to the thriving Market Town feel. The town is just south of Doncaster Sheffield Airport.

Austerfield is a small village, it is home to the Field Study Centre and surround by Green Space and has a rural feel.

Rossington is a civil parish and former mining village and is surrounded by and, has great access to greenspace and countryside. The 'Old Village' and 'New Village' are separated by the East Coast Main Line, which runs through the village. Rossington has great access to motorway links.

This ward has the following plans: Bawtry Neighbourhood plan, Rossington Neighbourhood plan, Rossington Well Doncaster plan

#### Key facts about your community

All age Population

of **17,775** 

18% of

Rossington & Bawtry ward are in England's most deprived 10%

17%

Of households in fuel poverty

5%

Of working age population claiming Universal Credit (Oct 21)

Healthy Life

Expectancy- (in % avg.)

Males: 78.1

**Females: 79.9** 

Crime Rate

**83** per 1000 population

**ASB Crime Rate** 

**16** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

16 per 1000 population

#### What you said you liked



Community assets, groups, support, volunteers.



Green Space, parks & wildlife areas.



**Community Spirit &** pride. Family, neighbours, people

#### What you would like to improve



**Community safety,** Police visibility, Access to Rossington Police station, ASB, drugs, off road bikes.



Improving road safety, pedestrian safety, volume & speed of traffic.



Improving facilities for young people, Places to go & activities

"I want somewhere to hang out "

"A lot of green open spaces around the village which encourages the family to walk and exercise"

"Like the messy church and the activities at the welfare "

"The community spirit has always been strong'

great groups & Volunteers "

"There is a Large Police station, "In Austerfield there are "Traffic Management Cannot get in & no Police seen is needed" in area."





### **Conisbrough & Denaby**

#### **Overview**

The Villages of Conisbrough & Denaby are roughly midway between Doncaster and Rotherham, and run alongside the River Don. The Ward has a population of 16,495

Denaby Main was built by the Denaby Main Colliery Company to house its workers and their families hence the strong ex mining community.

It has good transport links and its own train station, Conisbrough Train Station.

It is home to the Historical Conisbrough Castle and has its own small Town Centre.

It has great access to green space and the TPT with Kingswood activity centre and several parks, Flower Park being one of them. Denaby Crags & Denaby memorial park are both receiving capital investment as part of the Future parks work.

This ward has the following plans: Denaby Community plan

#### Key facts about your community

All age Population

of 16,495

31% of

Conisbrough Denaby are in England's most deprived 10%

19%

Of households in fuel poverty

6% of working

age population claiming Universal Credit (Oct 21) Healthy Life

Expectancy- (in % avg.)

Males: **77.3** 

Females: 80.5

**Crime Rate** 

**109** per 1000 population

population

ASB Crime Rate

**25** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

24 per 1000 population

#### What you said you liked



Community Spirit & pride Neighbours, Family & friends



**Green Space**, parks, castle & its history.



**Community assets,** groups, Family Hub, Youth club, allotments, Church

#### What you would like to improve



**Community safety,** Police visibility, Feeling safe, ASB, drugs, gangs, off road bikes.



**Environment,** cleaner streets, littering, street lighting & CCTV.



**Green space,** safer parks, more facilities.

"Denaby Youth Club " "Love to play with friends at School + Park. Like my Family, going to Denaby Main Primary. Like home bargains "

"Sometimes I feel unsafe in village centre, especially after dark" "Need Cleaner Streets"

"Nurseries and f hub – very supportive and courses are good " "I can see the Castle from my House, shops are close by, everything I need really "Nice place with more community activity and social groups "





# **Edlington & Warmsworth**

#### **Overview**

Edlington & Warmsworth ward is a village and Parish Council lying to the south west of Doncaster, with a population of 12,093

Edlington has a strong Ex Mining heritage with the Yorkshire Main Colliery once situated in the Village. It has a small Town feel with many local shops and a library. Edlington has great access to Green spaces, Martin Wells lakes, and Nature reserve. Edlington Pit woods are receiving capital investment as part of the Future Parks work.

Warmsworth has an Ofsted rated outstanding School Warmsworth Primary, Great access to green space and the Trans Pennine trail as well as, great transport links to Sheffield and other Neighbouring towns and cities.

This ward has the following plans: Edlington neighbourhood plan, Edlington community plan

#### Key facts about your community

All age Population

of **12,093** 

25% of

Edlington, Warmsworth are in England's most deprived 10%

19%

Of households in fuel poverty

7%

Of working age population claiming Universal Credit (Oct 21)

Healthy Life

Expectancy- (in % avg.)

Males: 77.7

Females: 81.9

**Crime Rate** 

**114** per 1000 population

**ASB Crime Rate** 

**26** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

19 per 1000 population

#### What you said you liked



Community Spirit & pride, Family, friend & Neighbours.



**Green Space,** parks & walks, martin wells lake, pit wood. Trans Pennine trail.



Amenities, good shops & access to support services.

#### What you would like to improve



**Community safety,** Police visibility, Feeling safe, ASB, drugs, gangs, off road bikes, empty properties.



**Environment,** cleaner streets, littering, aesthetics of shops.



**More for young people.** Place to go, activities, bike track

"Love that there is a nature reserve at the top of the road" "The majority of the people who live in Edlington are the salt of the earth. Good down to earth hard working socially minded folk "

> "There is not enough to do, a bike track would get us of the streets"

"I don't drive there are great public transport links with buses, short Taxi to centre and local shops"

"Good walks to take my dogs out "

"Unruly behaviour with the motorbikes and litter

"School time parking on our road and on occasions dangerous driving on Mill Lane"























# **Finningley**

#### Overview

The Ward is made up of several villages, Auckley, Blaxton, Branton, Cantley 6 area, Finningley, Hayfield Green and Old Cantley. It has a population of 17,109

The ward lies about six miles from the centre of Doncaster and is just a short distance from Doncaster's Yorkshire Wildlife Park.

It is known for its airport, formerly RAF Finningley. The station housed a 'V' force of Vulcan bombers in the Cold War.

It is also home to the Grade II listed Georgian manor house Cantley Hall, and Hayfield fishing lakes

This ward has the following plans: Finningley neighbourhood plan.

#### Key facts about your community

All age Population

of 17,109

**0%** of

Finningley ward are in England's most deprived 10%

11%

Of households in fuel poverty

3%

Of working age population claiming Universal Credit (Oct 21) Healthy Life

Expectancy- (in % avg.)

Males: 82.6 Females: 84.1

Crime Rate

**46** per 1000

population

**ASB Crime Rate** 

19 per 1000 population

All domestic Abuse crime for year up to Nov 2021-

9 per 1000 population

#### What you said you liked



Community assets,

groups, centres, volunteers



**Green Spaces,** protecting these, rural character of some villages.



**Community Spirit & pride.** Family People, friends

#### What you would like to improve



**Community safety**, Police visibility, road & pedestrian safety, volume & speed of traffic, HGV's.



Improved amenities, shops, services & access to support, Financial, debt advice. Cheaper travel



More activities for young people.

"There are vulnerable people in this area – they need help and need to be made aware of what help is out

there"

"Branton, it's a quiet place and crime rate is very low" "Like the green space,
and want to protect
them "

"Regular bus
service – but fares
are very high "

"In Auckley the Village Feel and community life should be preserved"

"Volume/ Speed/ Traffic/ Pedestrian safety & Car parking is the main Priority "



# Mexborough

#### Overview

Mexborough was historically part of the West Riding of Yorkshire; Mexborough has a population of 15,600.

It is situated between Manvers and Denaby Main, it lies on the River Don close to where it joins the River Dearne. Mexborough has its own town Centre and market area, with its own Hospital the Mexborough Montague, and great transport links with a bus and train station.

The earliest known written reference to Mexborough is found in the Domesday Book of 1086

This ward has the following plans: Mexborough community plans.

#### Key facts about your community

All age Population

of **15,600** 

45% of

Mexborough ward are in England's most deprived 10%

21%

Of households in fuel poverty

7%

Of working age population claiming Universal Credit (Oct 21) Healthy Life Expectancy- (in % avg.)

**Males: 75.1 Females: 78.9** 

**Crime Rate** 

**121** per 1000

population

**ASB Crime Rate** 

**26** per 1000

population

All domestic Abuse crime for year up to Nov 2021-

26 per 1000 population

#### What you said you liked



Community spirit, the people & Family



**Town Centre**, variety of shops, easily assessable.



**Community groups,** organisations, Family Hub, Befriend.

#### What you would like to improve



**Community safety,** Police visibility, feeling of safety, ASB, Drugs, gang crime.



**Town centre,** and market place, investment, own Town Council.



More activities for young people. More provision, place to deliver service

"It used to be a thriving market town...The good shops and market...You could get everything you needed"

"I like that I have facilities close to me, I've got everything I want in Mexborough " "More stuff for kids to do"

"I Like Mexborough, I like the people it's a nice friendly place."

"Don't feel save in Particular neighbourhoods where antisocial behaviour and drug use is prevalent"

"We need our own Town Council as we don't feel part of Doncaster"



### Tickhill & Wadworth

#### Overview

The Ward is made up of several villages, Braithwell, Loversall, Micklebring, Stainton, Tickhill, Wadworth and Woodfield Plantation. It has a population of 11.282.

Tickhill is a town and civil parish and lies eight miles South of Doncaster. The Ward has great access to green space and has a rural theme.

Tickhill ward is home to Loversall Lakes, Quarry farm that is popular for fishing and the fields surrounding are often used for Clay pigeon shooting.

Notable buildings in Tickhill include the ruins of Tickhill Castle and Wadworth Hall

This ward has the following plans: Tickhill neighbourhood plan

#### Key facts about your community

All age Population

of 11,282

0% of Tickhill ward are in England's most

12%

deprived 10%

Of households in fuel poverty

2%

Of working age population claiming Universal Credit (Oct 21) Healthy Life

Expectancy- (in % avg.)

Males: 81.4 Females: 84.4

Crime Rate

**76** per 1000

population

**ASB Crime Rate** 

**17** per 1000 population

All domestic Abuse crime for year up to Nov 2021-

11 per 1000 population

#### What you said you liked



**Community spirit & pride,** friends, family, people



**Green space,** parks, walks, play areas.



**Community groups,** organisations. Volunteers

#### What you would like to improve



Community safety, ASB, road safety, speeding, parking, volume of traffic.



More activities for young people. Places to go,

**Activities** 



Frequency of public transport

"Issue with Heavy Vehicles and increased traffic in Braithwell and Micklebring"

"Tickhill is a lovely place but don't

have many facilities from young

"Loversall is a nice place to live good for Walks, lots of green areas"

"Excellent community spirit. It is a friendly & safe environment in which to live"

"Poor transport links
Wadworth – only 1 bus
service approx. once per
hour "

people "

"Woodfield Plantation has good local amenities, good infrastructure"



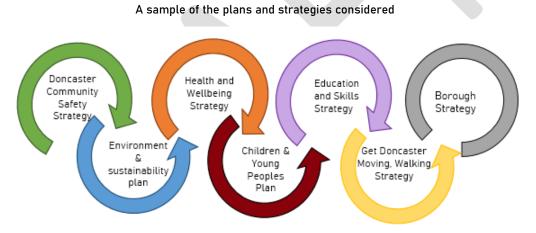


#### WHAT WE DID WITH WHAT YOU SAID

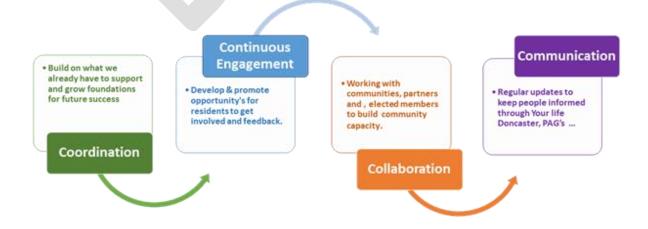
### What we did with what you said

Consultation with communities and partners provided each community within the South with data and information that has been looked at in detail.



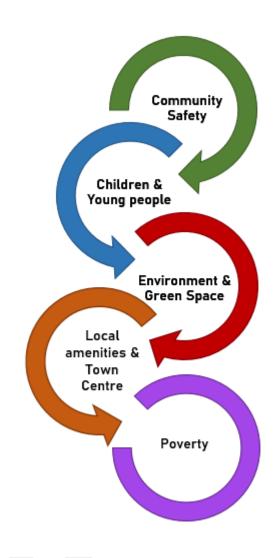


We will make sure we link the actions and activity from existing Strategies and Plans to build on the assets and strengths in our communities and address any gap through...



### So what are the South area priorities?

At the beginning of this plan, we stated we would define the priorities for improving the area over the next year. We have outlined how we have analysed the information and have identified the following priorities:



On the following pages, we have illustrated further details of what actions will support improvement for each priority theme and how this will build on and link to existing strategies, plans and activity.

<sup>\*</sup>The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document.

# **Doncaster Community Safety Partnership**

Effectively manage anti-social behaviour through proactive and responsive approaches, supported by improved mechanisms to report and respond to incidents

Improve community confidence in reporting anti-social behaviour by providing reassurance that we will listen, understand and build relationships with victims and communities.

Deliver youth diversion schemes to ensure young people avoid criminal convictions and are supported in the community, where appropriate.

Reduce the rates of Serious Acquisitive Crime across the borough through targeted interventions in high crime areas.

Tackle the issue of illegal off road bikes & Quads through a partnership approach

Reduce the number of people who experience crime and disorder related to the misuse of substances through the delivery of a comprehensive, accessible, high quality drug and alcohol treatment service

#### Children and Young Peoples Plan LOCYP engagement and Partnership

Work with the Safer Stronger Doncaster partners to reduce ASB in and around Doncaster.

Increase the availability and quality of activities, groups and programmes for CYP, including our most vulnerable. Plan community and celebratory events for CYP.

#### Doncaster Borough Strategy 'Doncaster Delivering Together'

Tackle crime, ASB, and the root causes

Tackle domestic abuse and its root causes

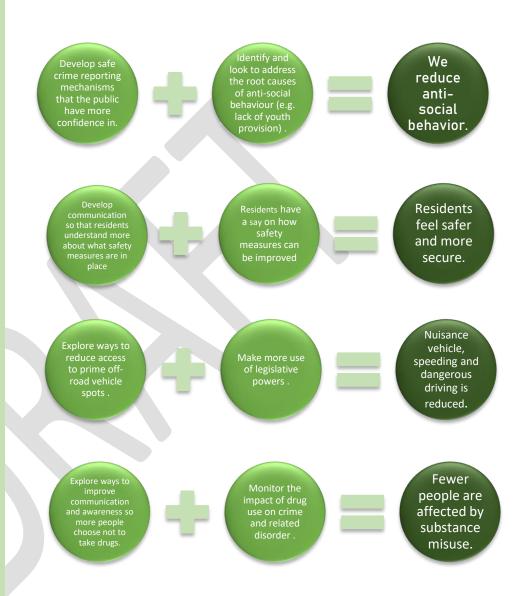
# Doncaster Get Moving - Walking Strategy

Work with South Yorkshire Safer Roads Partnership to ensure Road Safety Training is offered to all primary schools in the Borough.

Work with South Yorkshire Safer Roads Partnership to explore how road safety training and promotional opportunities could be delivered through existing engagement and training opportunities.

#### You asked us to improve Community safety

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across South locality to complete the following actions in order to reach each outcome.



<sup>\*</sup>The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

#### **Cultural Strategy**

Joined up marketing regarding the cultural offer for children and young people.

#### **Doncaster Local Offer**

Children and young people's forums within the council and with our partner organisations, through a model of 'for young people, by young people'.

Supporting our voluntary, community and faith sectors to increase high quality, accessible youth provision across the borough.

VCF sector working with C&YP to enable them to build their quality systems and access funding to deliver services.

#### **Children and Young Peoples Plan**

Team up with lots of different groups and services to deliver activities and programmes.

### Children & Young People Activities (Formerly Youth Strategy)

Engage with initiatives such as National Youth Work programmes, UK Youth Awards, British Youth Council, UK Youth Parliament and Young Advisors

#### Doncaster Borough Strategy 'Doncaster Delivering Together'

Increase the availability and invest in the quality of activities for families and young people

Use Family Hubs to deliver a range of activities, services and information.

Provide more equitable and inclusive opportunities to enjoy art, culture, sport and community activities.

#### **Well Doncaster Community Plans**

Provide CPD and training to all voluntary and paid staff who engage with young people to promote the benefits of physical activity

### Doncaster Local Plan sustainability appraisal

Get people involved in local issues Make people proud of their own community and Doncaster

#### Environmental & sustainability strategy

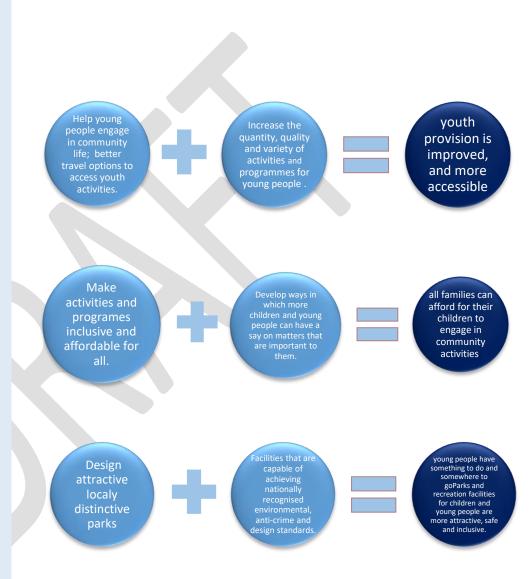
Use the Future Parks Programme to develop, implement and share best practice; and integrate new technologies into parks provision through the Smart Parks project.15 bespoke parks identified across Doncaster to improve accessibility to physical activity & sports initiatives.

#### Community safety partnership

Deliver youth diversion schemes to ensure young people avoid criminal convictions and are supported in the community, where appropriate

# You asked us to improve Children & Young people provision

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the East locality to complete the following actions in order to reach each outcome.



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# Doncaster Local Plan sustainability Appraisal

Provide more greenspaces and trees

Create new areas of biodiversity value

Offset / compensate for the loss of habitats and species as a result of development

Protect, maintain and improve sites of geodiversity importance

#### **Environment & Sustainability**

Use the Future Parks Programme to develop, implement and share best practice; and integrate new technologies into parks provision through the Smart Parks project.

15 bespoke parks identified across Doncaster to improve accessibility to physical activity & sports initiatives

Develop and implement a tree-planting programme, to include various sized sites from individual trees in gardens to strategic woodland creation where feasible

Maintain and improve current and future green infrastructure assets.

Support the continued development of the Doncaster Green Space Network – enhancing social & community capacity, developing local knowledge share/best practice.

Robust and fair enforcement activity in response to fly tipping and littering

Improve awareness of legal waste disposal contractors and the consequences of using unauthorised contractors

Effective and accessible communication and engagement to discourage fly tipping and littering.

#### Doncaster Borough Strategy 'Doncaster Delivering Together'

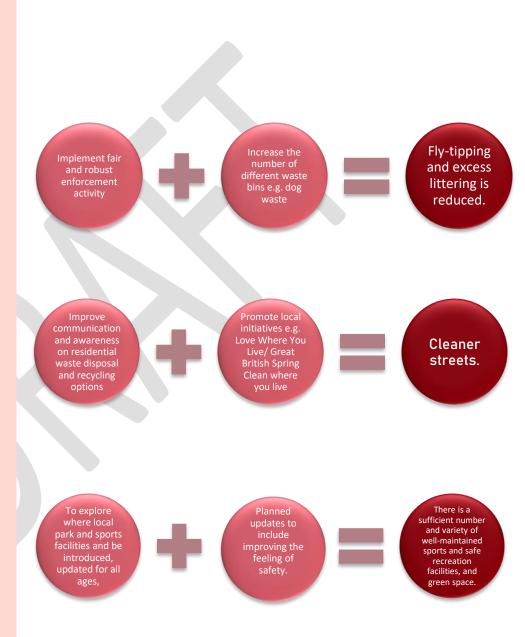
Reduce fly tipping and graffiti and regularly clean the streets and roads

#### **Tickhill Neighbourhood Plan**

To secure safe environment for all, particularly with respect to road safety & flooding

# You asked us to improve Environment & Green space

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the South locality to complete the following actions in order to reach each outcome.



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# Doncaster Local Plan sustainability Appraisal

Ensure places can be accessed via public transport

Support Existing Businesses

#### Doncaster Borough Strategy 'Doncaster Delivering Together'

Better, connect the Borough with reliable, appropriate and affordable public transport

#### **Doncaster Core Strategy**

Protect and enhance local amenities that ae well designed, attractive, fit for purpose and locally distinctive;

#### Mexborough Master plan

Vision: Mexborough Futures will create a place where people want to live, work, shop & visit

Create an attractive & welcoming experience upon arrival to the Town centre.

#### **Edlington Neighbourhood Plan**

To create and attractive and health environment that enable people and businesses to prosper and flourish, Create an environment that makes it attractive for self-employment, small and medium sized businesses & shops

#### **Rossington Neighbourhood plan**

To ensure a good range of community facilities & services that meet the present & Future needs. Reinforcing the role of Rossington village Centre. Create an environment that makes it attractive for self-employment and other businesses

#### Tickhill neighbourhood plan

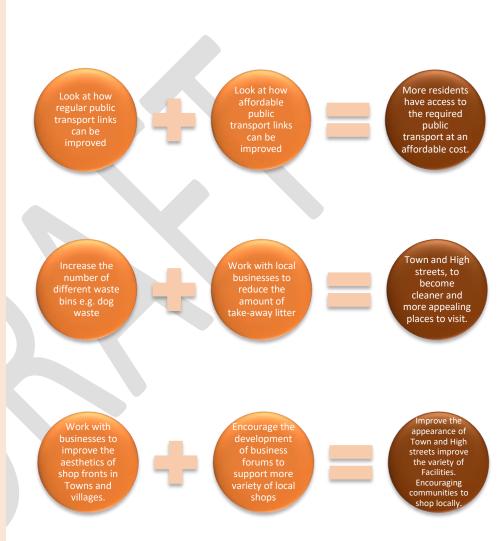
Tickhill aims to develop its character as a small historic market town, & encourage a wide range of successful businesses & organisations

#### **Bawtry Neighbourhood Plan**

Create a plan for Bawtry that will enable the town to develop onto a thriving and vibrant market town, proud of its heritage.

# You asked us to improve Local aminities & Town centres

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the East locality to complete the following actions in order to reach each outcome.



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#### **Doncaster Borough Strategy**

Work towards a Doncaster where everyone can secure the income they need to have a decent minimum living standard and access debt advice and support if needed

# Education and Skills 2030 Strategy

Reform our Post-16 education and skills system to equip residents with the skills, ambition and attributes that allow them to thrive in life and work

#### **Doncaster Local Plan**

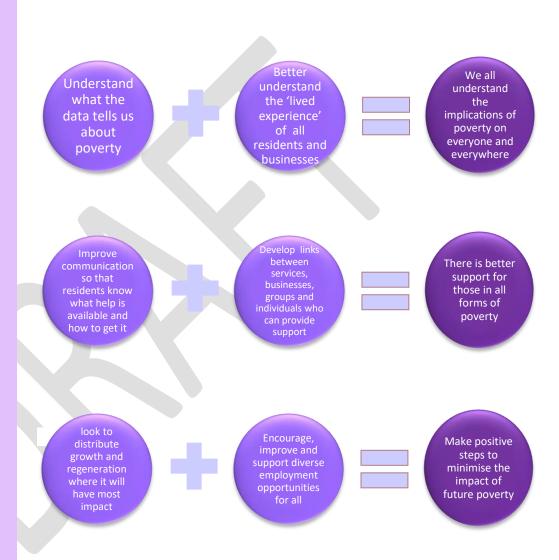
Stimulate regeneration to tackle deprivation especially in the most disadvantaged areas and ensure an inclusive approach for those at risk of poverty

#### **Doncaster Core Strategy**

Distribute growth and regeneration where it would do most good in terms of supporting prosperous and sustainable communities by improving the economic performance of towns, promoting regeneration and tackling deprivation

# Data tells us we need to improve support for preventing poverty.

Through coordination, continuous engagement, collaboration and communication we will work together to build on local strengths and assets across the South locality to complete the following actions in order to reach each outcome.



<sup>\*</sup>The plans and strategies detailed in the coming pages are examples of how we are currently working to support these priority areas and are not meant to represent a complete list. Extracts need to be considered in the context of the whole plan or strategy document. They do not include core service delivery of key partners.

#### WHAT'S NEXT FOR LOCALITY PLANS?

People contributing to the priorities for improving their community is at the heart of this plan. Through the delivery of the Locality Plan, Over the next 12 months we will endeavour to build on the local assets and strengths in our communities to deliver this plan. We will seek to achieve this through effective coordination, continued engagement, collaboration and communication

### Coordination

Build on what we already have to support and grow foundations for the future

#### Continued Engagement

Continue to work with communities learning more from consultation, engagement and collaborative working

#### Collaboration

plans and services deliver noticable improvements develop and promote opportunities for residents to get

#### Communication

Provide regular updates to keep people informed Refresh the plan annually

Engaging with local groups and networks is a continuous part of working Together Well in localities. As a resident who lives in the South Locality, you are encouraged to get involved in the plans activities and share the planned actions with as many people as possible, especially people working and living in Rossington & Bawtry, Conisbrough & Denaby, Edlington & Warmsworth, Finningly, Mexborough, Tickhill & Wadworth.

#### What changes will I see?

In addition to the priorities identified in the plan, Team Doncaster are also changing the way we work in order to ensure support is being provided at a local level. There are a number of these changes that will happen imminently. These include:

- Relevant teams will no longer be based centrally at the Doncaster Council Civic Office but will instead have an office base within the South locality. This will mean that our officers are embedded into the community and more easily accessible to residents.
- We will be opening Your Community Hubs at a number of locations across the South Locality, these will provide a drop-in opportunity for people needing support
- Your Life Doncaster website will now feature a dedicated information page for the South locality (www.yourlifedoncaster.co.uk/south). On this page you will be able to find out important information about your area such as what's on, local community groups, local contact details and news and information about how the plan is progressing
- There will be more Well Doncaster Officers in your community. Our Well Doncaster Officers have been placed in communities to support the delivery of grassroots projects that will have a lasting impact on people's lives. They are there to support the strengthening of our communities and improve health and wellbeing of residents in Doncaster, and as part of this plan, we are doubling the amount of Well Doncaster Officers in each area to continue the positive work they are already doing.

We need everybody from council workers to voluntary groups and residents themselves to get involved with developing and delivering the plan. If you want to support us to help the South Locality thrive then we would love to hear from you.

# 'Shape the future of your South Community. Get involved'

Contact us at
YourVoice@doncaster.gov.uk
Useful websites for more information:
www.teamdoncaster.org.uk
www.yourlifedoncaster.co.uk

www.voluntaryactiondoncaster.org.uk





### **Cabinet Report**

Date: 30 March 2022

#### To the Chair and Members of Cabinet

# TO SERVE NOTICE TO THE DONCASTER CHILDREN'S TRUST ARMS LENGTH MANAGEMENT COMPANY

Relevant Cabinet Member(s)	Wards Affected	Key Decision
Rachael Blake Lani-Mae Ball	ALL	Yes

#### **EXECUTIVE SUMMARY**

- 1. The past 2 years has placed significant pressure on the children's social care system in terms of demand and complexity and the system continues to adapt to a post COVID-19 context. This report appreciates and acknowledges the commitment of all colleagues working in children services, whether in a direct delivery role or support function. The Doncaster Children Services Trust continued to deliver services to the most vulnerable children in Doncaster, at times putting themselves and their family lives at risk. This report builds on the confidence that workers are committed to do the best for Doncaster children, young people and their families.
- 2. This paper seeks approval to serve notice (by mutual agreement between the Council and the Trust) on the contract with Doncaster Children's Services Trust (DCST) an Arm's Length Management Company (ALMO) wholly owned by Doncaster Council for the delivery of specified Children's Social Care services functions. All parties believe that this is the logical next step in the journey of Children's Services in Doncaster.
- 3. Transferring the provision of social care services to Doncaster Council presents the opportunity to achieve better outcomes for children and young people in the delivery of integrated services that accelerate the pace of improvement. Collectively, it is believed that the organisational and financial resilience that can be provided within the Council, coupled with strong collective leadership and oversight in recent months, will accelerate the trajectory of improving services to children, young people and families. The work of the Voluntary Improvement Board in the remobilising of the partnership and the much stronger emergent

partnership post-pandemic sets a landscape of collective ownership. By transferring services to the Council, it will help simplify processes and align service delivery to the wider council services and wider partnership. Where services between the Trust and the Council are closely aligned, better outcomes are evidenced for children and young people.

- 4. The unique identity, culture and branding of Doncaster Children's Services Trust historically has been seen as a strength. Staff surveys have regularly reinforced the sense of identity and belonging that is felt, as being seen to be part of a distinct Children's Social Care vehicle. Therefore, consideration has been given to creating a hybrid delivery model. The proposal consists of a singular leadership function with direct oversight, and line of sight from the Director of Children Services. In essence, the delivery model shifts from being an ALMO to an in-house 'ring fenced' operation. This will enable the testing of the efficacy of culture and provide an opportunity to drive practice improvement at pace with minimal disruption as to how children service delivery and feel.
- 5. The proposal seeks to build a unified Children's Services with DCST nested in the existing Learning, Opportunities, Skills and Culture functions, with the Resources function providing support services. This will enable direct accountability and responsibility for the delivery of frontline services and therefore better integration with education services. A pre-transfer assessment will be conducted on receiving services to assess leadership, management and wider operational impacts and risks.
- 6. The transition by DCST into Doncaster Council will be driven by an improvement proposition that builds upon a shared ambition via a set of core values and a learning culture. The plan has clearly defined actions to drive change with tangible milestones over the next 3 years.

#### **EXEMPT REPORT**

7. The report does not contain exempt information.

#### **RECOMMENDATIONS**

- 8. To serve notice on DCST to end the contract for the delivery of specified children's social care services functions by mutual consent by end of September 2022.
- 9. To align services and then transfer employees within all services of DCST to Doncaster Council under the Transfer of Undertakings (Protection of Employment) Regulations.
- 10. To agree to the Director of Children Services undertaking the Chief Executive Officer role of DCST from the 1<sup>st</sup> of April to oversee the smooth transitioning of the Trust into the Council, accountable to the Chair of the Trust Board.

11. Implement an improvement proposition, which builds on the improved relationship between DCST and the Council by streamlining strategic oversight and management. Operational functions to transfer as 'ring fenced' DCST entity to ensure focus on practice improvement with minimal or no disruption. This will enable the development of robust plan for a shared set of values based on a learning culture that will drive improvement and lead to a stable and efficient workforce. There will be a focus on the availability of accessible and accurate performance data for management oversight of demand and an assurance function that highlights drift and delay at the earliest possible stage, ensures quality throughout the services, drives efficiencies and is able to evidence measurable improved outcomes for children and young people.

#### REASON FOR URGENCY

12. This decision is being taken in accordance with the Council's Access to Information Procedure Rule 15, (General Exception), as it has not been practical to provide the 28 days' notice normally required for a key decision and due to the timescales to start consultation in April 2022. The timescales are ambitious, and expedience is key. If the urgency provisions for decision-making were not applied, there is a risk to delivering rapid performance improvement plan and increasing financial pressures.

#### WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?

- 13. The proposal supports that collective energies are focussed on child welfare and supporting families to thrive. This is supported by a continuous improvement programme with plans in place to increase quality and performance.
- 14. This will strengthen systems leadership and allow further opportunities for innovative practice to focus on achieving the best outcomes for Doncaster children, young people, and their families.

#### **BACKGROUND**

15. The Secretary of State issued a Direction in November 2013 requiring the Council to transfer its social care services to an independent Trust. The Doncaster Children's Services Trust became operational on 1st October 2014 as a company limited by guarantee, an autonomous organisation, and independent of the Council with the responsibility for the day-to-day delivery of children's social care services on behalf of the Council.

- 16. The services delivered by the Trust received an 'inadequate' judgement in 2015 however, services improved to a judgement of 'Good' in November 2017 and the report was published January 2018. A series of Governance Reviews by an independently appointed consultant were commissioned to evaluate the then governance arrangement to support a post direction arrangement. The Direction was retained until after the final review was completed in Sept 2019, which was submitted to the then Secretary of State.
- 17. On 12th January 2021, a letter was received from the Children's Minister communicating the lifting of all Directions in respect of the delivery children's social care, to take effect 31<sup>st</sup> January 2021. The DfE subsequently withdrew financial support to DCST when the direction was revoked. This was an unusual and extended period of Directions under the DfE.
- 18. At the time when services improved sufficiently, and the governance reviews were underway, the policy context had moved on to a range of alternative delivery models available in relation to Children's Services. The Department of Education was clear that the new form of the Children's Trust needed to be able to 'autonomously operate' from the Council. It was decided that the Trust would become an Arm's Length Management Company. The new delivery model would continue delivering sustained improvement and positive outcomes for children and young people. This arrangement was confirmed by Cabinet on 12<sup>th</sup> March 2019 detailing the formation of a service contract for an initial 5-year term with two potential two-year extensions.
- 19. Based on the 2018 Ofsted Judgement of 'Good' the governance arrangements were revised to a 'light touch' contract management regime as per the recommendation of the DfE. However, as performance declined these arrangements did not enable effective challenge and the Annual Contract Review 2018/19 highlighted a significant revenue-funding gap. This led to the reporting mechanisms being amended by mutual agreement to provide improved visibility regarding DCST performance.
- 20. A robust contract management cycle was implemented as part of the ALMO contract in 2019 onwards. However, the financial position of the Trust continued to worsen whilst the quality of social work declined.
- 21. To drive improvement and quality assurance specific to social care, the Voluntary Partnership Improvement Board was jointly commissioned by Doncaster Council and DCST in November 2020. The support and challenge plan was introduced with accountability to the DCST Board and reporting to the Partnership Improvement Board. Due to significant investment from the Council, caseloads did stabilise and improvements were made to a range of identified function, in particular the Front Door, which were noted by Ofsted in the February 2021 focussed visit. Unfortunately, pace and urgency of improvement remained problematic and in line with the monitoring process letters of concern were issued during 2021/22.
- 22. The national context has significantly changed over the past 2 3 years in the

wake of Covid. Rising demand, complexity, and volatility of provider services to the most vulnerable children has changed the landscape significantly. This is reflected in numerous national reviews and white papers to be published, for example, the SEND white paper and the Social Care Review that is underway. Both these policy documents will consider the impact of a creaking social care system and a provider market that is not sufficient, sustainable or at times of lesser standards.

- 23. Both the Council and DCST believe that the joint ambition to deliver services that have a positive impact on the lives of children and young people has been hindered by a number of conditions, i.e.:
  - Covid remote and silo working
  - The implementation of a new system and business readiness to change
  - The limited line of sight of the DCS and limitations posed by the current governance arrangements in the effective challenge of poor performance
  - Reporting lines making the environment more complex than what it needs to be at operational and strategic level
  - Inconsistent assurance leading to variability of practice
  - Lack of organisational resilience that impacts on contingency plans and resourcing
  - Recent inability to have effective performance data which gives oversight of practice
  - Lack of professional curiosity at all levels and an analytical mindset.
- 24. It is believed that one joint offer of services for families provides better outcomes rather than the current model where families perceive services are delivered across two organisations. Examples of this are Early Help and services to children leaving care including the Virtual School and Education and Employment services. More recently, relationships have supported a one-team approach and it is hoped that these early developments can be further built upon and strengthened.

#### 25. Benefits include:

- Direct accountability and responsibility for the delivery of frontline services and therefore better integration with education services
- Organisational resilience
- The artificial organisational boundaries will be removed and areas like early help and commissioning will be organised as one. This will reduce unnecessary duplication and create opportunities for resource planning.
- Improved Value for Money and savings achieved in the short to medium term. Stronger overall financial management.
- A singular focus on providing high quality, integrated services that achieves better outcomes for children, young people and their families, provide added value to the partnership.

- 26. The Improvement proposition sets out an emerging ambition that is characterised by the following:
  - Consistently high-quality frontline practice and the management of risk at the appropriate level
  - Stable, highly motivated, high performing workforce. Know what excellent practice looks like and feels supported
  - Improvement is part of core business and not dependent on leadership alone. Embrace disciplined innovation to drive ongoing improvement.
  - Staff feel supported, able to ask for help and challenge appropriately
  - Oversight of key services are embedded; assurance is robust and performance data is used effectively
  - The local partnership system works well for children. Collective leadership ownership and leadership.
  - The areas that deliver better outcomes for children and young people are those where the Trust and Council are most joined up.
  - Delivering value for money is part of the day-to-day decision making processes. Being cost conscious not cost driven.
- 27. The time horizon for the delivery of our collective ambition is 2024 (calendar year).
- 28. A joint Transformation and Integration Group, jointly chaired by the DMBC Chief Executive and Trust Board Chair has been established to oversee the transition to the Council. Beneath this a Joint Practice Improvement Group; care will be taken to ensure that focus remains on continuous improvement of social work practice and oversight. This will be jointly led by the DCS and Director of Children's Social Care/Deputy CEO of the Trust. There are also other joint groups focusing on the operational aspects of the integration and Mosaic improvement.
- 29. The Trust Board appointed the Director of Learning, Skills, Opportunities and Culture (statutory DCS) as the Chief Executive of the Trust from the 1st of April. This will help enable a smooth transition for the Trust into the Council.
- 30. A timetable of activity is in place to facilitate informal and formal engagement of DCST staff and Council staff to celebrate the success of the Trust and the Council, understand the barriers to success and to co-produce the future culture of a unified organisation.

#### **OPTIONS CONSIDERED**

- 31. Three options were considered:
  - 1. Do nothing, this will not provide the required rapid improvement and prevent escalating financial pressures
  - 2. Continue to be more rigorous in contract management arrangements. History tells us the governance arrangement is not conducive to drive performance at pace and financially the governance model is not sustainable

- 3. Serve notice on the contract through mutual agreement and enable the transition at pace.
- 32. Option 3 is the preferred option. Services will transition as soon as practicable. A tentative timeline of 6 months has been produced and will involve extensive staff consultation and engagement, stakeholder management, novation of contracts and the wrapping up of the contract and the company.

#### REASONS FOR RECOMMENDED OPTION

33. There is confidence that with the wider support of Doncaster Council the social care services that have been delivered through DCST can improve at pace resulting in better outcomes for children and young people. The realignment of the services will deliver lower overheads to ensure spend is directed to front line delivery.

#### IMPACT ON THE COUNCIL'S KEY OUTCOMES

34.

Outcomes	Implications
Doncaster Working: Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future;	Further development of a sustainable, professional workforce to ensure continuity of a quality service delivery across all children's services
<ul> <li>Better access to good fulfilling work</li> <li>Doncaster businesses are supported to flourish</li> <li>Inward Investment</li> </ul>	Investment in local workforce to decrease reliance on agency workers
<ul> <li>Doncaster Living: Our vision is for Doncaster's people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time;</li> <li>The town centres are the beating heart of Doncaster</li> <li>More people can live in a good quality, affordable home</li> <li>Healthy and Vibrant Communities through Physical Activity and Sport</li> <li>Everyone takes responsibility for keeping Doncaster Clean</li> <li>Building on our cultural, artistic and sporting heritage</li> </ul>	relationships across partners

**Doncaster Learning:** Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling;

- Increased opportunities for lifechanging experiences to develop life skills through the increase in the range and availability of opportunities locally for young people
- Every child has life-changing learning experiences within and beyond school
- Many more great teachers work in Doncaster Schools that are good or better
- Learning in Doncaster prepares young people for the world of work

**Doncaster Caring:** Our vision is for a borough that cares together for its most vulnerable residents;

- Children have the best start in life
- Vulnerable families and individuals have support from someone they trust
- Older people can live well and independently in their own homes

Doncaster children will be safe and protected from the risk of harm by strengthened safeguarding policies and procedures which ensures timely and targeted support for the most vulnerable families

#### **Connected Council:**

- A modern, efficient and flexible workforce
- Modern, accessible customer interactions
- Operating within our resources and delivering value for money
- A co-ordinated, whole person, whole life focus on the needs and aspirations of residents
- Building community resilience and self-reliance by connecting community assets and strengths
- Working with our partners and residents to provide effective leadership and governance

Strengthened working relationships and partnerships with Team Doncaster to support families with information and access to pathways for services and opportunities for them to thrive and feel connected to their local community

#### **RISKS AND ASSUMPTIONS**

35. Risk 1: Strategic Relationship: There is the opportunity to simplify processes by combining the two organisations it will remove the separation of commissioning, contract management and performance management. There is a desire to deliver social care services as part of the wider children's services to ensure improvement at pace.

- 36. Risk 2: Financial On-going cost pressure to the Council budget due to increasing costs of service delivery on the DCST budget. The proposal will see a reduction in overheads and efficiencies through shared resources/costs.
- 37. Risk 3: Workforce Staff consultation will take place prior to TUPE transfer. Alignment to council services is underway to aid transition, vacant posts will be reviewed on a case-by-case basis until the transfer has been completed and any restructuring of staff will follow where necessary and appropriate.
- 38. Risk 4: Reputational Risk DCST's failure to achieve the required levels of performance and quality improvement at pace is a reputational risk to the Council. A combined Senior Leadership Team will support the improvement journey at pace as part of the directorate and wider services for children and allows for consistency and increased line of sight to ensure the required level of performance
- 39. Risk 5: Workforce stability A comprehensive communication and engagement plan is being finalised to engage in meaningful dialogue with staff. There is a collective understanding and belief that staff are our greatest asset.

#### **LEGAL IMPLICATIONS [SRF 9.3.22]**

- 40. In accordance with Section 17 of the Childrens Act 1989
  - (1) It shall be the general duty of every local authority (in addition to the other duties imposed on them by this Part)—
  - (a) To safeguard and promote the welfare of children within their area who are in need; and
  - (b) so far as is consistent with that duty, to promote the upbringing of such children by their families, by providing a range and level of services appropriate to those children's needs.
- 41. As is set out within the body of the report, by virtue of a Secretary of State Direction in 2014 the Council were required to establish a company (DCST) and transfer to it the delivery of certain specified Children's Services functions. That Direction was lifted in January 2021 and the Council is free to consider how best to deliver those functions. The legal powers and duties in relation to safeguarding children have remained with the Council throughout the period of the DCST arrangement and this will not change.
- 42. The current contract with DCST for the provision of services runs until 2024. However, the service can be terminated by mutual consent and the Council and DCST have agreed that this will occur in September 2022.
- 43. DSCT staff currently carrying out the services, which are transferring to the Council, will transfer to the Council in accordance with the provisions of TUPE. TUPE imposes obligations on the incoming and outgoing employers of transferring staff. Specific legal advice should be sought regarding the obligations of the receiving employer and in relation to an appropriate

consultation process involving affected staff. Specific legal advice should also be sought in relation to company matters and the assignment of any contracts held by DCST.

#### **FINANCIAL IMPLICATIONS [AB 10.3.22]**

- 44. Services delivered by DCST are a significant budgetary pressure to the Council; the forecast outturn for DCST at quarter 3 is a gross overspend of £6.26m to the 2021/22 contract value, mainly due to increased spend on the Care Ladder due to additional demand for placements. The 2022/23 budget approved by Council on the 28th February incorporated rebasing the DCST budget to £65.15m, an overall increase of £6.98m. This includes £3.54m due to the effect of increased demand/complexity of cases that will continue into 2022/23, £0.7m to cover DfE funding no longer being received, and £2.74m for price and pay inflationary/increment increases. The increased budget reflects the national position where Children's Services across the country are experiencing similar cost pressures.
- 45. It is envisaged that cashable savings will be delivered contributing towards the saving approved in the 2022/23 budget of £0.8m over the 3 years, through closing working with partners, however it is too early to quantify at this stage.
- 46. The change in governance arrangements will transfer the provision of social care services to Doncaster Council from its current form of being delivered by DCST, an Arm's Length Management Company wholly owned by Doncaster Council. By mutual agreement between the Council and DCST, notice will be served on the current contract.
- 47. The specific financial implications will be considered and implemented as part of the transition in accordance with the relevant deadlines. The required funding for the period of the contract will be transferred to DCST in accordance with the current payment mechanism, to ensure that DCST have sufficient cashflow for the delivery of services, with a final reconciliation and adjustment. Following the contract end date, the funding would be retained by the Council and allocated as required to service budgets.

#### **HUMAN RESOURCES IMPLICATIONS [KW 9.3.22]**

48. There are significant HR implications for the Council arising from the report. The Council will need to comply with the Transfer of Undertakings (Protection of Employment) Regulations 2006 (TUPE) which protect the rights of employees in a transfer situation enabling them to be protected on the same contractual terms and conditions and preserve their continuity of employment. All employees who were employed in the transferring services immediately before the transfer will automatically transfer from DCST (the transferor) to the Council (the transferee). Where employees transfer the Council will take over the rights and obligations arising from those contracts of employment, except criminal liabilities. Any liabilities relating to employees who were dismissed before the transfer (for a reason connected with it) will also transfer to the Council. The Council will also need to ensure it complies with the Collective

Redundancies and Transfer of Undertakings (Protection of Employment) (Amendment) Regulations 2013.

#### **TECHNOLOGY IMPLICATIONS [JG 09/03/22]**

- 49. The Council already provides most technology to Doncaster Children's Services Trust and there has been very strong technical governance applied throughout the existence of the Trust. However, there will be some technical reconfiguration required which will be achieved within the required timescales. This will also present an opportunity to rationalise such as stepping down the separate website and intranet and ensuring the Trust has no other duplicating functionality that could be delivered by one solution for the Council and Trust functions.
- 50. The business change management and readiness of the Trust moving from the Liquidlogic system to Mosaic is a key issue despite lots of prolonged work by the Council to facilitate this successfully. The Council's Mosaic team will continue to support the transferring services and colleagues as part of this transition to assist in these matters being resolved.

#### **HEALTH IMPLICATIONS (RS 10.3.22)**

51. This whole report is about improvement the health and wellbeing of children and young people. Structural changes may help improve children's health and wellbeing but will not be sufficient without the improvement proposition. Decision makers will want to be assured that the proposals will bring about these improvements for all children and maintain health and wellbeing for staff.

#### **EQUALITY IMPLICATIONS [AH 15.03.22]**

52. Due regard to equalities requirements has and will be considered as part of the transfer being completed according to TUPE regulations, which covers duties and liabilities around equalities, including the completion of an Equalities Impact Assessment as required.

#### CONSULTATION

- 53. The proposal is be mutual agreement between the Council and the Trust and is very much co-produced. Staff engagement will follow.
- 54. The Chair of the Trust Board has written to the Department of Education (Dfe) to inform them of the intended decision. A meeting will be set up between the Chair of the Trust Board the Chief Executive of Doncaster Council and appropriate Dfe colleagues.

#### **BACKGROUND PAPERS**

55. NONE.

#### **GLOSSARY OF ACRONYMS AND ABBREVIATIONS**

Dfe - Department of Education

DCST - Doncaster Children's Services Trust

TUPE - Transfer of Undertakings (protection of Employment) Regulations

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